

Unofficial translation

APPROVED

Head of Kherson Obalys Administration  
Order #810 dated 17.11.2020

**ACTION PLAN**  
**for addressing the negative impact of COVID-19**  
**pandemic on the socio-economic development of**  
**Kherson oblast**

## **1. Methodological comment**

The current **Action Plan for addressing the negative impact of COVID-19 on the socio-economic development of Kherson oblast** (hereinafter – the Plan) developed by the Kherson Regional State Administration in partnership with the UN Development Programme (UNDP). The implementation of the Plan is envisaged in 2021-2023 through the support of the proposed regional development project initiatives. Actions included in the Plan shall be financed out of the budgetary (including the State Fund for Regional Development, regional and local budgets) and extra-budgetary funds (including funds of the international technical assistance, charitable contributions, etc.).

This Plan is based on the COVID-19 Socio-Economic Impact Assessment on Kherson oblast performed by UNDP, as well as data, proposals and recommendations obtained through a survey of communities of Kherson region and structural units of the Kherson Regional State Administration conducted in August-September 2020. The Plan includes draft terms of reference (TORs) for regional development projects proposed at the competition of local initiatives to overcome the consequences of COVID-19 in Kherson region, conducted jointly by UNDP and Kherson Regional State Administration in the period July to September 2020. The development of the Plan takes into account the provisions of the Development Strategy of the Kherson region for the period 2021-2027 and the areas of focus of the Action Plan for its implementation in 2021-2023.

## 2. Areas of focus of the Plan and their link to regional programs

### Area 1: Health care: protection of medical services and systems during the crisis.

This area aligns with area 2.A. “Kherson region is a territory of healthy life” of Program 2. “Demographic and spatial development”, as defined in the Action Plan for the implementation in 2021-2023 of the Development Strategy of the Kherson region for the period 2021-2027. Main objective is to contribute to the stabilization of demographic processes through the creation of conditions in the territory of the region for the provision of high-quality medical services.

**The proposed measures to overcome the effects of COVID-19 are as follows:**

#### 1.1. Improving the access of community residents to high-quality medical services and rapid diagnostics.

Item No.	Recommendations	Mechanisms for achieving (actions)
1.	<i>Provide a new quality of health care for residents of remote communities</i>	<i>Acquiring portable diagnostic equipment for health care facilities and a vehicle for a doctor, connection of rural medical and obstetric stations (rural health posts) (MOSs) to the Internet, training of medical staff</i>
2.	<i>Introducing telemedicine in communities</i>	<i>Advisory support to MOSs’ staff by top level doctors, due to which the specialist will be able to consult the patient at a distance</i>
3.	<i>Informing the population about the ways of coronavirus spread and methods of infection prevention</i>	<i>Keeping the population constantly informed through mass media, on the community web-site and in social media</i>
		<i>Introducing a hotline (call centre) to provide residents with up-to-date information on the status of prevention of the COVID-19 spread</i>
		<i>Creating a mobile team that will monitor compliance with the rules and restrictions during quarantine</i>

#### 1.2. Improving the access of community residents and the most vulnerable population to personal protective equipment and disinfecting agents.

Item No.	Recommendations	Mechanisms for achieving (actions)
1.	<i>Providing all social facilities with personal protective equipment and disinfecting agents</i>	<i>Providing for the allocation of funds from local budgets for the provision with personal protective equipment</i>
		<i>Organizing cooperation of representatives of business, government, public, charitable organizations for the purchase of personal protective equipment and disinfecting agents</i>
2.	<i>Providing local health care facilities and pharmacies with medicines and personal protective equipment</i>	<i>Establishing cooperation with entrepreneurs for the purchase of material for the manufacture of masks and their tailoring for further resale in pharmacies at low prices</i>
		<i>Creating a reserve stock of personal protective equipment for the needs of citizens in</i>

		<i>cooperation with local enterprises and non-governmental organizations</i>
3.	<i>Improving affordability of medicines and essential goods for residents of remote settlements</i>	<i>Organizing Mobile Assistance Headquarters (for example, through social workers, volunteers) for free delivery of medicines and goods to elderly people and citizens who are in a critical situation and who need help</i>
4.	<i>Introducing innovative solutions</i>	<i>Using 3D technology for the production of personal protective equipment</i>

The area includes 8 terms of reference for regional development projects.

<b>Terms of Reference (ToR)</b>	<b>Territory of focus of the ToR</b>
<b>Area 1: Health care: protection of medical services and systems during the crisis</b>	
1.1. Measures to prevent the spread of coronavirus disease in the city of Kherson	city of Kherson, Kherson region
1.2. Measures for early diagnosis of pneumonia caused by coronavirus in the city of Kherson	city of Kherson, Kherson region
1.3. Assistance to communal health care facilities of the united territorial communities of Kherson region and their medical workers in overcoming the effects of the spread of COVID-19	city of Kherson, Kherson region
1.4. Crisis communication trainings for communities	city of Kherson, Kherson region
1.5. "Cold Chain" in Vynohradivka	Kherson region
1.6. Measures for early diagnosis of pneumonia caused by coronavirus in Novotroitskyi district	Kherson region
1.7. "Comfortable Polyclinic" Project	city of Kherson, Kherson region
1.8. Comprehensive medical services for a small village "Wheeled Outpatient Clinic" in Hornostaivskyi UTC	Kherson region

#### **Financial estimates**

(regional development projects funding needs forecast)

<b>Name of the draft terms of reference</b>	<b>Cost, thousand UAH</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
1.1. Measures to prevent the spread of coronavirus disease in the city of Kherson	1,850.0	-	-	1,850.0
1.2. Measures for early diagnosis of pneumonia caused by coronavirus in the city of Kherson	3,000.0	-	-	3,000.0
1.3. Assistance to communal health care facilities of the united territorial communities of Kherson region and their medical workers in overcoming the effects of the spread of COVID	7,350.0	7,350.0	7,350.0	22,050.0

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
1.4 Crisis communication trainings for communities	900.0	850.0	-	1,750.0
1.5. “Cold Chain” in Vynohradivka	420.0	-	-	420.0
1.6. Measures for early diagnosis of pneumonia caused by coronavirus in Novotroitskyi district	1,500.0	-	-	1,500.0
1.7. “Comfortable Polyclinic” Project	3,050.0	-	-	3,050.0
1.8. Comprehensive medical services for a small village “Wheeled Outpatient Clinic” in Hornostavivskyi UTC	2,000.0	2,000.0	-	4,000.0
<b>Total</b>	<b>20,070.0</b>	<b>10,200.0</b>	<b>7,350.0</b>	<b>37,620.0</b>

## Area 2: Human protection: social protection and core services.

This area aligns with area 1.A. Development of innovative sectors of the economy and digitalization of the Program 1. Regional economic development on the basis of digitalization and innovation and investment processes and area 2.C. Creating comfortable living conditions for the population of the Program 2. “Demographic and spatial development”, as defined in the Action Plan for the implementation in 2021-2023 of the Development Strategy of the Kherson region for the period 2021-2027. The main objective is to promote the accessibility and improve the quality of administrative services, to create conditions for the provision of a full range of social services.

### 2.1. Supporting the most vulnerable groups: elderly, unemployed persons, people with disabilities, combatants, internally displaced persons, single parents.

Item No.	Recommendations	Mechanisms for achieving (actions)
1.	<i>Social care</i>	<i>Establishing mobile teams (volunteer service) to respond quickly to the need for assistance during the pandemic (delivery of food, medicine, etc.)</i> <i>Organizing volunteer assistance to the elderly, people with disabilities and other residents who find themselves in difficult life circumstances to ensure the payment of regular online payments for public utilities</i>
2.	<i>Raising additional funding</i>	<i>Developing projects to support vulnerable groups and submit to grant competitions</i>

## 2.2. Improving the quality of administrative and social services in communities.

<b>Item No.</b>	<b>Recommendations</b>	<b>Mechanisms for achieving (actions)</b>
1.	<i>Improving the security of services in the ASCs</i>	<i>Installing disinfecting frames, providing with personal protective equipment</i>
2.	<i>Providing services remotely</i>	<i>Providing consultations at ASCs and other institutions by telephone, receiving documents online or by mail</i>
3.	<i>Ensuring equal opportunities, improving the quality and accessibility of administrative services for low mobility groups, residents of remote settlements</i>	<i>Organizing a mobile workplace of the administrator of ASC "Mobile Office", staff training</i>

## 2.3. Providing psychological assistance to vulnerable population during the pandemic.

<b>Item No.</b>	<b>Recommendations</b>	<b>Mechanisms for achieving (actions)</b>
1.	<i>Providing community residents with professional psychological support</i>	<i>Providing online consultations by social workers, volunteers on a free basis during quarantine</i>
		<i>Organizing individual psychological consultations</i>
2.	<i>Releasing internal tension of the population</i>	<i>Local government bodies to inform the public about the real state of affairs regarding the spread of the disease at the local level</i>
		<i>Establishing socio-psychological centres to support the population</i>

The area includes 12 terms of reference for regional development projects.

<b>Terms of Reference (ToR)</b>	<b>Territory of focus of the ToR</b>
<b>Area 2: Human protection: social protection and core services</b>	
2.1. Facilitated workshops for the chairpersons of UTCs and deputies of local councils on improving the quality of administrative services	Kherson region
2.2. Creation of a web-site of CNCE “Kherson Regional Children's Clinical Hospital”.	city of Kherson, Kherson region
2.3. People with tuberculosis - a life without the flu and pneumonia.	city of Kherson, Kherson region
2.4. Provision of people in difficult life circumstances with high-quality social services.	Kherson region
2.5. Mobile administrative services office for Novotroitska UTC.	Kherson region
2.6. Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative services to the residents of Chaplynska UTC.	Kherson region
2.7. Integration of passport services into the administrative services office of Beryslav Town Council of Beryslavska UTC.	Kherson region
2.8. Integration of passport services into the Administrative Services Centre of Novoraiska Rural UTC.	Kherson region
2.9. Express registration of appeals and management of customer flows of the ASC during the pandemic.	city of Kherson, Kherson region
2.10. Establishment of the School of Administrators of ASCs (certified training courses for administrators).	city of Kherson, Kherson region
2.11. Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative services to the residents of Kakhovska UTC.	city of Kherson, Kherson region
2.12. Optimization of the process of providing administrative services by improving the technical equipment of the ASC of the Kakhovka UTC.	city of Kherson, Kherson region

### **Financial estimates**

(regional development projects funding needs forecast)

<b>Name of the draft terms of reference</b>	<b>Cost, thousand UAH</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
2.1. Facilitated workshops for the chairpersons of UTCs and deputies	700.0	-	-	700.0

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
of local councils on improving the quality of administrative services				
2.2. Creation of a web-site of CNCE “Kherson Regional Children's Clinical Hospital”	520.0	-	-	520.0
2.3. People with tuberculosis - a life without the flu and pneumonia	1,500.0	1,050.0	1,050.0	3,600.0
2.4. Provision of people in difficult life circumstances with high-quality social services	1,500.0	1,500.0	300.0	3,300.0
2.5. Mobile administrative services office for Novotroitska UTC	726.9	200.0	200.0	1126.9
2.6. Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative services to the residents of Chaplynska UTC	329.0	-	-	329.0
2.7. Integration of passport services into the administrative services office of Beryslav Town Council of Beryslavska UTC	459.6	-	-	459.6
2.8. Integration of passport services into the Administrative Services Centre of Novoraiska Rural UTC	515.4	-	-	515.4
2.9. Express registration of appeals and management of customer flows of the ASC during the pandemic	470.0	-	-	470.0
2.10. Establishment of the School of Administrators of ASCs (certified training courses for administrators)	1,100.0	-	-	1,100.0
2.11. Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative	332.0			332.0

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
services to the residents of Kakhovska UTC.				
2.12. Optimization of the process of providing administrative services by improving the technical equipment of the ASC of the Kakhovka UTC.	208.0			208.0
<b>Total</b>	<b>8,360.9</b>	<b>2,750.0</b>	<b>1,550.0</b>	<b>12,660.9</b>

### Area 3: Equal access to education.

This area aligns with area 2.B. Human capital development to ensure productive employment of the Program 2. “Demographic and spatial development”, as defined in the Action Plan for the implementation in 2021-2023 of the Development Strategy of the Kherson region for the period 2021-2027. The main objective is to create conditions for high-quality education in the territory of the region.

#### 3.1. Introducing distance learning in educational institutions.

Item No.	Recommendations	Mechanisms for achieving (actions)
1.	<i>Improving the conditions for the organization of online learning in educational institutions</i>	<i>Equipping educational institutions with modern equipment (computers, cameras, software), providing access to high-speed Internet</i>
2.	<i>Uniform access to high-speed Internet coverage</i>	<i>Involving providers for modern Internet in communities</i>
		<i>Installing Wi-Fi routers in public areas (libraries, parks, recreation areas, etc.)</i>
		<i>Connecting rural schools to high-speed Internet</i>
3.	<i>Improving the level of digital literacy</i>	<i>Conducting trainings for parents and representatives of educational institutions on the use of gadgets and platforms for distance learning</i>

### 3.2. Ensuring equal access of vulnerable groups to online learning in communities.

Item No.	Recommendations	Mechanisms for achieving (actions)
1.	Reducing digital inequality	Providing children of privileged categories with the necessary gadgets for online learning
2.	Promoting low-income families' access to high-speed Internet	Assisting in providing Internet to the place of residence and payment for the use of Internet services (for example, at the expense of the local budget)

The area includes 5 terms of reference for regional development projects.

Terms of Reference (ToR)	Territory of focus of the ToR
<b>Area 3: Equal access to education.</b>	
3.1. Establishment of the Centre for the Psychological Support of Teachers	city of Kherson, Kherson region
3.2. Creation of an electronic learning platform according to the standard of the New Educational Space	Kherson region
3.3. Creation of an innovative safe development space under the open sky "Open Air Study" in the territory of Novokakhovska UTC	Kherson region
3.4. Creation of a virtual educational space	Kherson region
3.5. Strategic planning in the field of education	city of Kherson, Kherson region

#### Financial estimates

(regional development projects funding needs forecast)

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
3.1. Establishment of the Centre for the Psychological Support of Teachers	311.8	-	-	311.8
3.2. Creation of an electronic learning platform according to the standard of the New Educational Space	289.5	-	-	289.5
3.3. Creation of an innovative safe development space under the open sky "Open Air Study" in the territory of Novokakhovska UTC	630.0	-	-	630.0
3.4. Creation of a virtual educational space	150.0	160.0	60.0	370.0

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
3.5. Strategic planning in the field of education	400.0	-	-	400.0
<b>Total</b>	<b>1,781.3</b>	<b>160.0</b>	<b>60.0</b>	<b>2,001.3</b>

#### **Area 4: Economic recovery: protection of jobs, small and medium enterprises.**

This area aligns with area 1.C. Tourism and recreation for recreation and intellectual and spiritual enrichment of people of the Program 1. Regional economic development on the basis of digitalization and innovation and investment processes and area 4.A. Increasing the value added of agricultural production, rural development of the Program 4. Strengthening the competitive advantages of the region on the basis of smart specialization, as defined in the Action Plan for the implementation in 2021-2023 of the Development Strategy of the Kherson region for the period 2021-2027. The main objective is the efficient use of resource and scientific potential to ensure sustainable economic growth.

#### **4.1. Creating new opportunities for the development of small and medium enterprises.**

<b>Item No.</b>	<b>Recommendations</b>	<b>Mechanisms for achieving (actions)</b>
1.	<i>Creating comfortable conditions for doing business in communities</i>	<i>Re-profiling of local enterprises for the manufacture of personal protective equipment and the establishment of effective communication with consumers of these equipment (pharmacies, hospitals, authorities, institutions and organizations)</i>
		<i>Creating information rooms for entrepreneurs at local self-government bodies for interaction with entrepreneurs, informing about opportunities, identifying problems</i>
		<i>Assisting in reducing rent (for example: applying aid from local budgets to partially pay rent)</i>
		<i>Providing communal land at reasonable prices</i>
		<i>Providing lower taxes for enterprises that create new jobs</i>
2.	<i>Increasing the potential of entrepreneurs to overcome the effects and impact of the pandemic on the market environment</i>	<i>Using online channels, electronic platforms for trading operations</i>
		<i>Establishing local funds so that agricultural products can be purchased for social assistance</i>
3.	<i>Raising additional funding for starting and developing a business</i>	<i>Participating in credit programs (for example: "Affordable Loans at 5-7-9%" Program) and grant competitions aimed at supporting SMEs (for example: USAID programs)</i>

#### 4.2. Creating opportunities for the development of domestic tourism and creative industries.

<b>Item No.</b>	<b>Recommendations</b>	<b>Mechanisms for achieving (actions)</b>
1.	<i>Promoting domestic tourism</i>	<i>Bringing infrastructure, services, rental points, hotels to the proper state</i>
		<i>Creating various partnerships, clusters, associations</i>
2.	<i>Creating new interesting products</i>	<i>Developing rural tourism as a supplement to farming (creating related services: bicycle rental, camping sites, etc.)</i>

The area includes 7 terms of reference for regional development projects.

<b>Terms of Reference (ToR)</b>	<b>Territory of focus of the ToR</b>
<b>Area 4: Economic recovery: protection of jobs, small and medium enterprises</b>	
4.1. Popularization of the ecological trail “Pearl of the steppe region of Vynohradivska United Territorial Community”	Kherson region
4.2. Creation and institutional provision with content of the platform “Irrigation Restoration”	Kherson region
4.3. Landscaping of the Industrial Park	Kherson region
4.4. Introduction of the agritourism platform “The Road of Wine and Taste” as a tool for rural development	Kherson region
4.5. Infrastructure support of the Red Lighthouse Archaeological Complex (Amadoca)	Kherson region
4.6. Prospective development of spa and wellness tourism: research of natural medical resources of Kherson region (first stage)	Kherson region
4.7. Pack house for Kherson watermelons	Kherson region

**Financial estimates**  
(regional development projects funding needs forecast)

Name of the draft terms of reference	Cost, thousand UAH			
	2021	2022	2023	Total
4.1. Popularization of the ecological trail “Pearl of the steppe region of Vynohradivska United Territorial Community”	80.0	-	-	80.0
4.2. Creation and institutional provision with content of the platform “Irrigation Restoration”	2,850.0	4,550.0	-	7,400.0
4.3. Landscaping of the Industrial Park	4,650.0	12,500.0	5,000.0	22,150.0
4.4. Introduction of the agritourism platform “The Road of Wine and Taste” as a tool for rural development	3,110.0	5,140.0	4,500.0	12,750.0
4.5. Infrastructure support of the Red Lighthouse Archaeological Complex (Amadoca)	2,700.0	4,700.0	4,550.0	11,950.0
4.6. Prospective development of spa and wellness tourism: research of natural medical resources of Kherson region (first stage)	2,150.0	-	-	
4.7. Pack house for Kherson watermelons	5,850.0	9,800.0	500.0	16,150.0
<b>Total</b>	<b>10,690.0</b>	<b>22,190.0</b>	<b>9,500.0</b>	<b>72,630.0</b>

**Area 5: Social cohesion and community resilience.**

This area aligns with area 2.C. Creating comfortable living conditions for the population of the Program 2. “Demographic and spatial development”, as defined in the Action Plan for the implementation in 2021-2023 of the Development Strategy of the Kherson region for the period 2021-2027. The main objective is to promote a comfortable and safe living environment for people throughout the region.

**5.1. Establishing an effective partnership between local authorities, the public, business and international partners.**

Item No.	<i>Recommendations</i>	<i>Mechanisms for achieving (actions)</i>

1.	<i>Strengthening social cohesion</i>	<i>Arranging public spaces, creating youth leisure centres, etc. (for example, on the basis of libraries, schools, clubs)</i>
		<i>Conducting trainings on strengthening of social cohesion for deputies, government officials, educators, public activists</i>
		<i>Involving young people in social activity in the community</i>
2.	<i>Establishing coordination and partnerships</i>	<i>Participating in the preparation of social projects to attract international technical assistance (cooperation of business, the public, local government, other organizations)</i>

The area includes 1 terms of reference for regional development projects.

<b>Terms of Reference (ToR)</b>	<b>Territory of focus of the ToR</b>
<b>Area 5: Social cohesion and community resilience</b>	
5.1. Socio-psychological centre for supporting vulnerable groups of the population of Velykokopanivska UTC: happiness room, online room and health gazebo.	Kherson region

#### **Financial estimates**

(regional development projects funding needs forecast)

<b>Name of the draft terms of reference</b>	<b>Cost, thousand UAH</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
5.1. Socio-psychological centre for supporting vulnerable groups of the population of Velykokopanivska UTC: happiness room, online room and health gazebo	300.0	-	-	300.0
<b>Total</b>	<b>300.0</b>	<b>-</b>	<b>-</b>	<b>300.0</b>

## 2. Catalogue of the terms of reference for regional development projects

### Area 1: Health care: protection of medical services and systems during the crisis.

Number of the terms of reference	1.1.
Name of the terms of reference	Measures to prevent the spread of coronavirus disease in the city of Kherson
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. "Improving the competitiveness of the regions". Operational objective 1 "Human development" Task in the area of "Modernization and development of the emergency medical care system"
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Demographic and spatial development. Operational objective 2.1. Kherson region is a territory of healthy life. Task 2.1.2. Improving the accessibility and quality of primary health care
Goal and tasks of the project	Acquisition of specialized medical vehicles for the hospital for the purpose of operative collection by mobile crews of material to test for SARS-CoV-2 by polymerase chain reaction. An increase of the number of people tested for SARS-CoV-2 by polymerase chain reaction by mobile teams at their place of residence will allow early detection of the coronavirus disease. This will allow, as early as possible, supervision of such patients, prescription of treatment, if necessary, hospitalization in a specialized health care facility and prevention of complications and mortality from this infection.
Territory that will be affected by the implementation of projects under the terms of reference	city of Kherson, Kherson region
Description of the problem to be solved by the terms of reference	During the COVID-19 epidemic, one of the ways to overcome it is the work of mobile medical teams to select, store and transport samples of biological materials to test for SARS-CoV-2 by polymerase chain reaction. This service is provided at the patient's place of residence on the basis of a referral from a primary care physician or attending physician. The mobile team shall visit the patient suspected of having COVID-19 and collect material for testing. And the patient's place of residence does not matter, the mobile crew shall be sent to him, regardless of whether he lives in the Korabelnyi district or in another district. The prompt collection of material requires specialized medical vehicles, which are currently unavailable in the hospital and visits to patients are made by medical staff of the mobile team in unadapted vehicles. This requires special sanitation of the car after each collection of biological material, as well as the change and dispose of personal protective equipment.

Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. The number of persons examined at the place of residence as suspected of having the coronavirus disease increased by at least 150 examinations per month.</li> <li>2. The waiting time for results halved due to earlier delivery of biomaterial to the regional laboratory centre, which will allow timely treatment and prevent serious complications.</li> </ol>			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. Early detection of patients with coronavirus disease for further supervision, prescribing of treatment.</li> <li>2. Reduction of the cost of purchasing disinfectants and personal protective equipment.</li> <li>3. More prompt response of the mobile team to the call (reduction of the time of arrival to the patient).</li> </ol>			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. To choose the car make;</li> <li>2. To conduct the bidding procedure;</li> <li>3. Direct purchase of the car;</li> <li>4. Putting into operation.</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1	2	3	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	555.0			555.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	1,295.0			1,295.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Communal Non-Commercial Enterprise "Kherson City Clinical Hospital named after Afanasii and Olha Tropin"			

Number of the terms of reference	1.2.
Name of the terms of reference	Measures for early diagnosis of pneumonia caused by coronavirus in the city of Kherson
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. "Improving the competitiveness of the regions". Operational objective 1 "Human development" Task in the area of "Modernization and development of the emergency medical care system"
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Operational objective 1 "Human development" Operational objective 2.1. Kherson region is a territory of healthy life. Task 2.1.2. Improving the accessibility and quality of primary health care
Goal and tasks of the project	Early diagnosis of the disease for the purpose of timely isolation of the patient, prevention of spread of nosocomial infection, timely prescription of treatment, reduction of possible complications as the fastest return of the patient to work. Purchase of a stationary digital X-ray system for 2 workplaces.

Territory that will be affected by the implementation of projects under the terms of reference	city of Kherson, Kherson region			
Description of the problem to be solved by the terms of reference	During the COVID-19 epidemic, the most common complication is the development of atypical pneumonia, which in case of untimely diagnosis leads to severe cardiopulmonary conditions requiring respiratory therapy with artificial lung ventilation, and in a certain percentage of cases - to death. In order to diagnose coronavirus pneumonia in the early stages, high-quality chest radiography is required. It is performed using modern digital equipment, which allows you to get a clearer picture and for more detailed study to increase the scale and contrast of the image, to make a "negative" image, which can provide additional diagnostic information. In addition, digital images can be printed not only on special film, but also on plain paper. They can also be stored on a CD, flash drive or computer and sent over the Internet, which allows you to consult with many professionals, even in different countries.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Early radiological confirmation of pneumonia will allow to hospitalize the patient sooner, which will further reduce his treatment in the hospital by at least 2-3 days and help reduce costs by 10-15 percent.			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. Early diagnosed pneumonia caused by SARS-CoV-2.</li> <li>2. Reduced cost of treatment of patients in case of detection of pneumonia in the early stages.</li> <li>3. Reduced length of the patient's stay in the hospital and reducing the bed-day.</li> <li>4. Increased number of examined patients by 20% per shift.</li> </ol>			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Market monitoring</li> <li>2. Conduct of the bidding procedure</li> <li>3. Purchase of the machine</li> <li>4. Putting into operation.</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1	2	3	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	900.0			900.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	2,100.0			2,100.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Communal Non-Commercial Enterprise "Kherson City Clinical Hospital named after Afanasii and Olha Tropin"			

Number of the terms of reference	1.3.
Name of the terms of reference	Assistance to communal health care facilities of the united territorial communities of Kherson region and their medical workers in overcoming the effects of the spread of COVID-19
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area “Formation of an accessible and capable network of facilities for the provision of high-quality medical services” para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership.
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Demographic and spatial development Operational objective 2.1. Kherson region is a territory of healthy life Task 2.1.2. Improving the accessibility and quality of primary health care
Goal and tasks of the project	Assisting communal health care facilities of the united territorial communities of Kherson region that are directly involved in countering COVID-19 and overcoming the effects of its spread
Territory that will be affected by the implementation of projects under the terms of reference	United territorial communities of Kherson region (49 communities of Kherson region)
Description of the problem to be solved by the terms of reference	The spread of the SARS-CoV-19 pandemic has placed an additional financial burden on the communal health facilities of the united territorial communities, their employees, as well as on local budgets.  Insufficient funds lead to a situation in which a significant number of these health facilities and their employees are left without the necessary medical equipment that is essential to counter the spread of the SARS-CoV-19 pandemic, and the equipment that is available is physically worn out, obsolete and needs replacement.  Medical personnel taking measures to counter the spread of the SARS-CoV-19 pandemic is characterized by the signs of emotional and psychological burnout due to overwork and the peculiarities of working in quarantine and isolation.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Assistance provided to communal health care facilities of 49 united territorial communities of Kherson region. Quantitative reduction in the incidence of COVID-19 caused by SARS-CoV-19 and other diseases (by 30% or more). 100% increase in the quantitative provision of communal health care facilities with medical equipment.
Expected qualitative outcome of the implementation of projects in	Reduced financial burden on local budgets. The medical system capable to overcome SARS-CoV-19.

accordance with the terms of reference	<p>Smoothly operating communal health care facilities of territorial communities.</p> <p>Safety of medical workers.</p> <p>Established control over the spread of infectious diseases in the region.</p> <p>High-quality medical care provided to residents of territorial communities.</p> <p>Provision with the necessary equipment.</p>			
Key activities of the terms of reference	<p>Procurement of personal protective equipment, antiseptic solutions, consumables and medical equipment, that are directly necessary for the provision of urgent, emergency care to patients with COVID-19 in hospital settings.</p> <p>Support for training activities (online and offline) for physicians and paramedics regarding the diagnosis, treatment and rehabilitation of patients with COVID-19, including work on new equipment or using new technologies and treatment protocols, experience sharing activities.</p> <p>Introduction of various measures to support and assist health care facilities and health professionals: assistance in ensuring the timely and safe transportation of health workers to and from workplaces, providing support in the form of food and beverages, basic hygiene kits/supplies to improve living conditions in health care facilities during quarantine and isolation.</p> <p>Providing psychological support by health professionals to prevent and reduce the symptoms of burnout, as well as general psychological support due to overwork and the peculiarities of working in quarantine and isolation.</p>			
Amount of funding under the terms of reference, thousand Hryvnias:	1	2	3	Total
state budget:	3,675.0	3,675.0	3,675.0	11,025.0
State Regional Development Fund				
other sources	3,675.0	3,675.0	3,675.0	11,025.0
local budget	-	-	-	-
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	3,675.0	3,675.0	3,675.0	11,025.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Directorate for Decentralization and Development of Communities, Regional State Administration			

Number of the terms of reference	1.4.
Name of the terms of reference	Crisis communication trainings for communities
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area “Formation of an accessible and capable network of facilities for the provision of high-quality medical services” para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Demographic and spatial development Operational objective 2.1. Kherson region is a territory of healthy life Task 2.1.3. Ensuring the development of the public health system at the regional level
Goal and tasks of the project	Creation of a strategy for crisis communication on immunoprophylaxis in the Kherson region, training of a team of trainers and systematic holding of trainings for community physicians and mass media representatives
Territory that will be affected by the implementation of projects under the terms of reference	city of Kherson, UTC of Kherson region
Description of the problem to be solved by the terms of reference	In the context of the Covid-19 pandemic, there is a decrease in vaccination in all regions of Ukraine, which threatens the infectious safety of the country.  It is important that physicians and representatives of mass media be able to appeal to anti-vaccination attitudes in the society, using international evidence-based algorithms for crisis communication.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	100% coverage of primary care workers with crisis communication trainings, 50% - secondary care workers, 200 mass media representatives of Kherson region.
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	A team of crisis communication trainers trained on the basis of the public health centres of Kherson region  Increased public confidence in vaccination and immunoprophylaxis, resulting in increased vaccination coverage in communities  Awareness of physicians and media representatives raised through evidence-based algorithms of crisis communication, demystification and reduced number of pseudo-scientific interpretations of vaccines

	Obtaining of reliable evidence-based medical information by health professionals and media representatives will help improve their skills			
Key activities of the terms of reference	Compiling a list of training participants Selecting subcontractors (coaching team) Training a team of local trainers in crisis communications on immunoprophylaxis Conducting trainings for physicians of the UTC of Kherson region and mass media representatives Monitoring and evaluation of training results.			
Amount of funding under the terms of reference, thousand Hryvnias:	1	2	3	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	50.0	50.0	-	100.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	850.0	800.0	-	1,650.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Iryna Voloshyna, SI "Reform Office of the Kherson Region"			

Number of the terms of reference	1.5.
Name of the terms of reference	“Cold Chain” in Vynohradivka
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area “Formation of an accessible and capable network of facilities for the provision of high-quality medical services” para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Demographic and spatial development Operational objective 2.1. Kherson region is a territory of healthy life Task 2.1.3. Ensuring the development of the public health system at the regional level
Goal and tasks of the project	Provision of key health care facilities of Kherson and communities of Kherson region with modern refrigeration equipment for storage, transportation of vaccines and immunobiological drugs, equipment for safe disposal of vaccines; ; training of medical staff in international standards of management (documentation and control) of the “cold chain”.
Territory that will be affected by the implementation of projects under the terms of reference	Vynohradivska UTC (as an example to disseminate the experience to other UTCs)
Description of the problem to be solved by the terms of reference	The “cold chain” management is a strategic direction of infection control. Safety of transportation and storage of vaccines and immunobiological drugs is more difficult to maintain in the districts, because almost all refrigerators in treatment facilities of the region are household and do not meet international requirements. There is a lack of cold cells, as they are used not only to transport the vaccine, but also to transport the tests to COVID-19.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Updated material and technical base of the “cold chain” in treatment facilities (refrigerators, thermal bags, loggers, boxes for safe disposal). Increased number of health professionals knowledgeable in the “cold chain”.
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	Increased patients' confidence in vaccination and increased adherence to treatment  Secure introduction and storage of MIBP  Awareness and confidence of health professionals in compliance with international standards of the “cold chain”

Key activities of the terms of reference	<p>Conducting a technical audit to assess the needs of the UTCs in the equipment. Drawing up a plan and purchasing equipment in accordance with the requirements of each UTC.</p> <p>Conducting a survey among health professionals on awareness of the transportation, storage and disposal of vaccines. Analysing the received data, planning and carrying out the relevant trainings.</p> <p>Monitoring and evaluation of the “cold chain” introduction in UTCs.</p>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	50.0			50.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	370.0			370.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Iryna Voloshyna, SI “Reform Office of the Kherson Region”			

Number of the terms of reference	1.6.
Name of the terms of reference	Measures for early diagnosis of pneumonia caused by coronavirus in Novotroitskyi district
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	<p>Tasks in the area</p> <p>“Formation of an accessible and capable network of facilities for the provision of high-quality medical services”.</p> <p>para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership.</p>
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	<p>Strategic objective 2.</p> <p>Demographic and spatial development</p> <p>Operational objective 2.1.</p> <p>Kherson region is a territory of healthy life</p> <p>Task 2.1.3.</p> <p>Ensuring the development of the public health system at the regional level</p>
Goal and tasks of the project	Early diagnosis of diseases for the purpose of timely isolation of the patient, prevention of the spread of nosocomial infection, timely prescription of treatment, reduction of possible complications, ensuring of the patient’s examination at the place of treatment.

Territory that will be affected by the implementation of projects under the terms of reference	Novotroitskyi district			
Description of the problem to be solved by the terms of reference	During the COVID-19 epidemic, the most common complication is the development of atypical pneumonia, which in case of untimely diagnosis leads to severe cardiopulmonary conditions requiring respiratory therapy with artificial lung ventilation, and in a certain percentage of cases - to death. In order to diagnose coronavirus pneumonia in the early stages, high-quality chest radiography is required. Very often such an examination must be performed directly in the ward to avoid the risk associated with transporting the patient. The X-ray diagnostic room of the hospital is located in the outpatient department at a fairly long distance from the hospital. Modern mobile X-ray machine will solve these problems and allow to get results in the shortest possible time.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	100% X-ray examination of patients with respiratory pathology in hospital settings			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- early diagnosed pneumonia caused by SARS-CoV-2; reduced cost of treatment of patients in case of detection of pneumonia in the early stages; reduced length of the patient's stay in the hospital and reducing the bed-day; reduced load on the stationary X-ray diagnostic complex of the outpatient department.</li> <li>- excluded contacts of patients of inpatient departments with outpatients.</li> </ul>			
Key activities of the terms of reference	Acquired mobile (ward) digital X-ray machine			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	450.0	-	-	1,500.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	1,050.0	-	-	1,500.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Health Department of the Kherson Regional State Administration			

Number of the terms of reference	1.7.
Name of the terms of reference	“Comfortable Polyclinic” Project
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area “Formation of an accessible and capable network of facilities for the provision of high-quality medical services”. para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership.
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Demographic and spatial development Operational objective 2.1. Kherson region is a territory of healthy life Task 2.1.3. Ensuring the development of the public health system at the regional level
Goal and tasks of the project	Reduction of the queue in five polyclinics of the hospital, time of registration for an appointment with a doctor, terms of passing examinations; bringing of the place of diagnostic services closer to the patient and reduction of the risk of contacts. Formation of rational flows of patients depending on the purpose of visiting the facility, including for people with disabilities. Especially - in the conditions of epidemic spread of diseases by air born transmission (tuberculosis, COVID-19, influenza, etc.).
Territory that will be affected by the implementation of projects under the terms of reference	city of Kherson, Kherson region
Description of the problem to be solved by the terms of reference	<p>There is a problem in health care facilities related to the accessibility of medical care: there are queues for a doctor's appointment, diagnostic tests; there is no convenient navigation in the units, there are difficulties of movement for people with disabilities, the ability to maintain social distance, the intersection of flows of healthy and sick visitors; low information security, lack of comfortable conditions for waiting for an admission, risks of infection with pathogens of nosocomial and highly contagious diseases.</p> <p>Example: X-ray equipment for the diagnosis of pulmonary pathology in Polyclinic No. 2 was put into operation in 1987, has exhausted its resource and is constantly failing. Patients are sent for examination to other facilities that are geographically distant from the doctor's office. This creates social tensions in society and limits the human right to health care.</p> <p>The hospital has developed and implemented the “Comfortable Polyclinic” Project, which takes into account many aspects in order to improve the quality of services provided, the level of satisfaction of patients and staff with the processes of organizing the work of polyclinics.</p> <p>In the context of the COVID-19 pandemic, the reduction of contacts when moving within, staying at premises, temperature screening and disinfection measures become even more relevant.</p>

<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<ul style="list-style-type: none"> <li>• time of the doctor’s handling the patient increased by at least twice;</li> <li>• time of registration for a doctor's appointment reduced by at least 3 times;</li> <li>• queue for X-ray examination reduced by at least twice;</li> <li>• number of visits to the doctor reduced twice - examination at the place of the doctor’s appointment. In the context of the COVID-19 pandemic, the reduction of contacts while moving becomes even more relevant.</li> </ul>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<ol style="list-style-type: none"> <li>1. Risks of nosocomial infection when visiting a health care facility excluded;</li> <li>2. Patient’s waiting time to receive services reduced;</li> <li>3. Patient’s satisfaction with the quality and timing of services increased;</li> <li>4. Even balanced distribution of functional responsibilities among medical staff, as well as the distribution of staff functions within individual departments (e.g., front desk, clinical laboratory, etc.) ensured;</li> <li>5. Information flows optimized, including the increased efficiency of the medical information system, eliminated overlapping and excessive manual labour;</li> <li>6. Formation of rational flows of patients depending on the purpose of visiting the facility, including for people with disabilities, and in the conditions of epidemic spread of diseases by air born transmission (tuberculosis, COVID-19, influenza, etc.).</li> <li>7. Medical and diagnostic processes standardized on the basis of the “best practices” and reduced variability thereof;</li> <li>8. Effective use of hospital space;</li> <li>9. Transparency of the organization of treatment and diagnostic processes for patients and employees;</li> <li>10. Staff competencies are formed to quickly identify problems and eliminate them;</li> <li>11. All types of losses in the process (waiting, unnecessary reporting and accounting documents, unnecessary moves, etc.) eliminated.</li> </ol>
<p>Key activities of the terms of reference</p>	<ul style="list-style-type: none"> <li>- issuing an order on the development of the “Comfortable Polyclinic” project (completed);</li> <li>- forming a task force of the “Comfortable Polyclinic” project (completed);</li> <li>- drawing up a plan of implementation of the “Comfortable Polyclinic” project (completed);</li> <li>- attracting sponsors, investors;</li> <li>- purchasing equipment: <ul style="list-style-type: none"> <li>• Anti-virus kiosks with a contactless sanitizer and temperature indication - 2 pcs.;</li> <li>• Professional stationary automatic tonometer AND TM-2655P - 3 pcs.;</li> <li>• Stationary X-ray system for 2 workplaces.</li> </ul> </li> <li>- assessing the satisfaction of hospital staff and visitors with the project implementation (questionnaires, surveys, feedback).</li> </ul>

Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget				
State Regional Development Fund				
other sources				
local budget	915.0			915.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	2,135.0			2,135.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Olha Ivanivna Demediuk, Chief Medical Officer of CNCE "Kherson City Clinical Hospital" named after Ye.Ye. Karabelesh			

Number of the terms of reference	1.8.
Name of the terms of reference	Comprehensive medical services for a small village "Wheeled Outpatient Clinic" in Hornostaivskyi UTC
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area of "Formation of an accessible and capable network of facilities for the provision of high-quality medical services"  para. 3 Ensuring the development of a capable network of health care providers of all forms of ownership.
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	2.1.2 Improving the accessibility and quality of primary health care
Goal and tasks of the project	Ensuring the accessibility of preventive and diagnostic measures for residents of remote villages of the Hornostaivska United Territorial Community by purchasing a mobile outpatient clinic.
Territory that will be affected by the implementation of projects under the terms of reference	Hornostaivska United Territorial Community of Kherson region
Description of the problem to be solved by the terms of reference	In the period of medical reform, many villages were left without proper medical services. The primary health care centre serves the population living in 18 remote villages (about 5.0 thousand people) of Hornostaivska UTC. The lack of medical and obstetrical stations, medical staff in some settlements, forces patients to travel long distances to outpatient clinics for examinations, which causes late detection of diseases and increases the risk of chronic diseases. This is especially true during the COVID-19 epidemic, where the most common complication is the

	development of atypical pneumonia, which leads to severe cardiopulmonary conditions or death. Therefore, the issue of mobile outpatient clinics is very relevant for our community. A mobile outpatient clinic is designed for diagnostic procedures: routine vaccination, measurement of blood pressure, weight, height, body mass index, ECG and collection of biological material for laboratory tests (complete blood count, determination of glucose levels, risks of blood clots, biochemical blood assay) A hydraulic lift is used for people with reduced mobility, which is very important now. The work of such a mobile outpatient clinic will really bring medical care closer to the population. The collected information will allow the prevention of cardiovascular and pulmonary diseases, detection of oncologies in the early stages, conduct of a quality diagnosis of tuberculosis and other diseases in our community, which will improve the quality of life.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Purchased cars equipped with diagnostic medical devices (mobile outpatient clinic) - 2 pcs.; Settlements visited at least 2 times a month; Examinations performed - at least 10 persons a visit The number of examinations of the population increased by 10-20% annually			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- medical services available for each settlement of the community;</li> <li>- early diagnosis of diseases;</li> <li>- increased number of examined patients;</li> <li>- reduced cost of treatment of patients in case of detection in the early stages;</li> <li>- reduced number of neglected cases of diseases</li> </ul>			
Key activities of the terms of reference	Purchasing two cars equipped with diagnostic medical devices (mobile outpatient clinic)			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	1,800.0	1,800.0		3,600.0
State Regional Development Fund				
other sources	1,800.0	1,800.0		3,600.0
local budget	200.0	200.0		400.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				

Other information with respect to the terms of reference (if needed)	Project Coordinator - Health Department of the Kherson Regional State Administration, Hornostaivska Settlement Council
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## Area 2: Human protection: social protection and core services.

Number of the terms of reference	2.1.
Name of the terms of reference	Facilitated workshops for the chairpersons of UTCs and deputies of local councils on improving the quality of administrative services
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4 “Infrastructure development and digital transformation of regions” Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The goal of the project is to create conditions for the high-quality and effective reform of the system of administrative services in UTCs by deepening the level of awareness of its essence and content by the newly elected chairmen and deputies of UTCs.  The task of the project is to hold a series of workshops for the newly elected chairpersons of UTCs and deputies on the legislative support of administrative services reform, the place and role of ASCs in local self-government bodies, requirements for the quality of administrative services, etc.
Territory that will be affected by the implementation of projects under the terms of reference	Implementation of the project will cover all UTCs of Kherson region
Description of the problem to be solved by the terms of reference	The practice of establishing ASCs in Kherson region (as in Ukraine as a whole) has shown that the process of their establishment, quality and efficiency of administrative services through an ASC directly depend on the level of awareness and understanding of the reform of administrative services system by founding institutions - UTC’s councils and UTC’s chairpersons. This is the reason why today only 14 ASCs have been established in the UTCs of the region. While 33 UTCs were formed. This state of affairs was a consequence of the low level of awareness of the deputies and UTCs’ chairpersons. Elections to LSGB, which will take place on 25 October 2020, will exacerbate this problem - since the LSGB will have completely new members.
Expected quantitative outcome of the implementation of projects in	Workshops to cover 150 chairpersons of UTCs and deputies of local councils.

accordance with the terms of reference				
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	Workshops to allow the newly elected chairpersons of UTCs and deputies of local councils to deepen their understanding of the issues of legislative support for the reform of administrative services, the place and role of ASCs in local self-government bodies, requirements for the quality of administrative services, etc. This, in turn, will prevent problems that may arise at the stages of development of concepts of ASCs, their Regulations and Rules of Procedure, recruitment, process of providing services and so on.			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Developing an instructional support of workshops;</li> <li>2. Procuring services of speakers-trainers of workshops;</li> <li>3. Providing logistics services;</li> <li>4. Holding 6 thematic trainings</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	600.0			600.0
State Regional Development Fund				
other sources	600.0			600.0
local budget	100.0			100.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Anatolii Kovtoniuk, Project Manager of SI "Reform Office of the Kherson Region"			

Number of the terms of reference	2.2.
Name of the terms of reference	Creation of a web-site of CNCE “Kherson Regional Children's Clinical Hospital”
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective I. “Formation of a cohesive state in social, humanitarian, economic, environmental, security and spatial dimensions”. Operational objective 1 “Stimulation of economic development centres (agglomerations, cities)” Tasks in the area of Digital Transformation of Regions
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	Creation of a modern web-site of CNCE “Kherson Regional Children's Clinical Hospital” as an informational and educational space for health professionals and visitors of the hospital.
Territory that will be affected by the implementation of projects under the terms of reference	Kherson, Kherson region
Description of the problem to be solved by the terms of reference	In the context of the Covid-19 pandemic, the demand of the population and health professionals of the Kherson region for remote consultations and high-quality medical information content has significantly increased.  Medical reform contributes to digitalization, but the current web-site of the children's regional hospital, which serves almost 200,000 children and is a source of information for both parents of these children and for nearly 1,000 hospital staff, needs to be upgraded and filled with high-quality content.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	CNCE “Kherson Regional Children's Clinical Hospital” has a modern web-site with a visitor-friendly interface, a personal account for receiving visitors, remote consultations, educational videos for doctors and patients, up-to-date information about services.
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- increased interest of the population in high-quality medical services that can be received in the hospital;</li> <li>- increased capacity of the hospital to provide an expanded package of medical services in the context of the COVID-19 pandemic;</li> <li>- promoted capacity of the healthcare industry of Kherson region;</li> <li>- attracted clients from Mykolaiv region and other regions;</li> <li>- opportunities available for the professional development of physicians.</li> </ul>
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Developing, placing a web-site;</li> <li>2. Filling the web-site with educational content for physicians (NGO “Ukrainian Academy of Paediatrics” (NGO UAP)) and</li> </ol>

	information content for patients (NGO “Parents for Vaccination” (NGO PfV)). 3. Information coverage of changes, project advertising.			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:				
State Regional Development Fund				
other sources				
local budget				
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	520.0	-	-	520.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Iryna Voloshyna, SI “Reform Office of the Kherson Region”			

Number of the terms of reference	2.3.
Name of the terms of reference	People with tuberculosis - a life without the flu and pneumonia
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area “Formation of an accessible and capable network of facilities for the provision of high-quality medical services”. para. 3. Ensuring the development of a capable network of health care providers of all forms of ownership.
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Kherson region is a territory of healthy life
Goal and tasks of the project	Medical and social protection of vulnerable groups (persons diagnosed with tuberculosis and registered as such)
Territory that will be affected by the implementation of projects under the terms of reference	city of Kherson, Kherson region
Description of the problem to be solved by the terms of reference	More than 800 persons with tuberculosis (TB), who are at risk of severe pneumonia and influenza, are registered in the Kherson region.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Vaccination against these infections to reduce the risk of respiratory complications and hospitalizations among people with TB by 80%.
Expected qualitative outcome of the implementation of projects in	Quality of life of people with TB improved, an integrated approach to TB management in communities, saved local

accordance with the terms of reference	budgets for the treatment of complicated forms of influenza and pneumonia			
Key activities of the terms of reference	Purchasing influenza and pneumococcal vaccination services for 500 persons with TB Conducting a vaccination campaign Social and information support (product cards with a face value of UAH 100) Total project cost: UAH 1,500,000			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:				
State Regional Development Fund				
other sources				
local budget	50.0	50.0	50.0	150.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	1,450.0	1,000.0	1,000.0	3,450.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Iryna Voloshyna, SI "Reform Office of the Kherson Region"			

Number of the terms of reference	2.4.
Name of the terms of reference	Provision of people in difficult life circumstances with high-quality social services.
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Goal 2. Territorial social and economic integration and spatial development
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2. Human development 2.1.6. Providing social services

<p>Goal and tasks of the project</p>	<ul style="list-style-type: none"> <li>- High quality social services provided under pandemic conditions and other seasonal quarantine restrictions in accordance with the needs of citizens.</li> <li>- Repair and purchase of equipment for three wards of the Social Services Centre (two rooms for adults and one for children)</li> <li>- This is the only facility in the territory of Kostiantynivska Village Council and neighbouring communities that provides services of temporary round-the-clock accommodation for children. Currently, if necessary, children are placed in hospitals, but this is not included in the package of medical services and hospitals have warned about the impossibility of further temporary accommodation of children in facilities. Another category of residents who will be covered by the project are elderly people living alone and the disabled. Currently, the facility has rooms where it is possible to accommodate all those in need, but they are not renovated and not furnished.</li> </ul>
<p>Territory that will be affected by the implementation of projects under the terms of reference</p>	<p>Kostiantynivska Village Council, Liubymivska Settlement Council</p>
<p>Description of the problem to be solved by the terms of reference</p>	<p>During the pandemic, providing people in difficult life circumstances with high-quality social services remains a major challenge. The most vulnerable groups are children and the elderly. The project will enable the provision of high-quality permanent living conditions for the elderly and temporary accommodation of children removed from the family with the possibility of distance education.</p> <p>The non-governmental organization has conducted a survey of residents of 9 settlements that are part of the Kostiantynivska Village Council. According to the survey, residents identified the following priorities:</p> <p>Provision of permanent residence services - partially implemented by the village council and business representatives (At the expense of entrepreneurs, premises, bathrooms were partially repaired, living rooms were arranged for the total amount of UAH 200,000. The village council covered expenses for food, energy and staff salaries in the amount of UAH 1,700,000.) The department started working on 30 July 2020. Currently, 4 women live in the department and a room for men is being prepared. In total, it is possible to accommodate 30 persons, but there is no repair and furniture in 6 rooms. As of the 1st of August, there is a queue for enrolment of 5 persons in the permanent residence department (packages of documents for the accommodation are being prepared).</p> <p>Provision of temporary accommodation services. There are 21 single-parent large families living in the community (including children in 2 families raised by their father). In 2019, 7 children were orphaned due to deprivation of parental rights. They are placed under family care (Unified Information and Analytical System “Children”). Last year, 7 persons were</p>

	in hospital before adoption. In two families with 5 children, mothers have mental disorders and have to undergo inpatient treatment every six months in a specialized healthcare facility. For the period of treatment, children were sent to the district hospital. At present, the hospital is not able to provide such services.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. The number of persons living in the permanent residence department increased from 6 to 25;</li> <li>2. Number of publications in mass media;</li> <li>3. Number of children who receive distance education while residing in the centre.</li> </ol>			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. Number of views of information on the implementation of project stages;</li> <li>2. Number of positive/negative feedback;</li> <li>3. Reduced mortality among single persons;</li> <li>4. Increased percentage of children from large, low-income families provided with distance learning facilities (total number - 61 children)</li> </ol>			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Media publishing about the progress of the project</li> <li>2. Drawing up a defect report</li> <li>3. Announcing the competition for the contractor</li> <li>4. Drawing up design and estimate documentation for works</li> <li>5. Performing repair work</li> <li>6. Purchasing furniture (19 beds, 19 bedside tables, 5 wardrobes, 6 desks, 20 chairs)</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	1,200.0	1,200.0		2,400.0
State Regional Development Fund				
other sources	1,200.0	1,200.0		2,400.0
local budget	300.0	300.0	300.0	900.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Riepka, Kostiantynivska UTC			

Number of the terms of reference	2.5.
Name of the terms of reference	Mobile administrative services office for Novotroitska UTC
Number and name of the task from the State Regional Development	Operational objective 4. "Infrastructure development and digital transformation of regions"

Strategy, to which the terms of reference correspond	Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	<p>The goal of the project is to ensure the availability and proximity of administrative services to the residents of the community, who will receive high-quality and fast administrative services.</p> <p>The task of the project is to purchase a car that will be at the disposal of the unit “Administrative Services Centre” with a driver and will operate on the route to be approved by the village council and administrators will provide fast and quality administrative services to residents of remote communities, citizens with reduced mobility</p>
Territory that will be affected by the implementation of projects under the terms of reference	First of all, the territory of remote settlements of Novotroitska UTC - Vasylivka, Druzheliubivka, Novorepivka, Novopokrovka, Novomykolaivka, Chumatskyi Shliakh and Yasna Poliana. These communities are more than 40 km away from the UTC’s administrative centre
Description of the problem to be solved by the terms of reference	<p>The Novotroitska United Territorial Community includes 19 village and settlement councils with a population of 35.2 thousand people.</p> <p>In November 2019, the community created an ASC, and in February 2020 - created a remote workplace at the Chonhar Checkpoint. But the branching of the territorial community is very large, the length of highways is 368 km (60% of roads are paved), bus service between the settlements of the district is extremely unsatisfactory. Seven settlements are located at a distance of more than 40 km from Novotroitsk. These factors make administrative services hardly accessible for residents and inaccessible for many people.</p> <p>At the same time, the ASC of the Novotroitsk Village Council currently provides 170 administrative services and is ready to organize work in remote communities. It purchased 2 sets of equipment for providing services in remote communities. The problem is the lack of a vehicle.</p>
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	The implementation of the project will enable more than 7,000 people from these remote settlements of the UTC to have high-quality access to services. They will be able to receive almost 170 administrative services. Administrative services will also be available for the population with reduced mobility.
Expected qualitative outcome of the implementation of projects in	A car to be at the disposal of the ASC unit purchased and allows administrators to operate the route, which will be approved by the decision of the village council and provide fast and high-quality administrative services.

accordance with the terms of reference	<p>In addition, the practice of providing administrative services shows there is a need to visit sick, single citizens in order to provide administrative services at their place of residence. For its part, Novotroitska UTC purchased 2 sets of portable equipment for the provision of administrative services - "Mobile Cases".</p> <p>At the same time, the project will eliminate the unreliable practice of courier delivery of Ukrainian passports to the territorial division of the SMS in the Novotroitskyi district, which the head of the ASC must take to the Chonhar Checkpoint on weekly basis and pick up application forms for issue of Ukrainian passports twice a week, transferring them to the territorial division of the SMS in the Novotroitskyi district.</p>			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Purchasing a car Suzuki SX4 1.6 AT</li> <li>2. Introducing the driver's rate.</li> <li>3. Allocating a garage for the guarded car storage</li> <li>4. Taking out an insurance policy for the driver and the car, car maintenance</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1	2	3	Total
state budget:	526.9			526.9
State Regional Development Fund				
other sources	526.9			526.9
local budget	200.0	200.0	200.0	600.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Iryna Sobchyshena, Head of Unit of the Administrative Services Centre of the Novotroitska UTC			

Number of the terms of reference	2.6.
Name of the terms of reference	Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative services to the residents of Chaplynska UTC
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4. "Infrastructure development and digital transformation of regions"  Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development  Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The aim of the project is to ensure the continuity and proper level of administrative services, as well as to increase the confidence of the applicants to local self-government bodies.  The task of the project is providing the ASC with a diesel power generator, which will contribute to the uninterrupted and high-quality provision of administrative services to the population, increase the number of services, improve the image of local self-government bodies and executive authorities.
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will cover the entire territory of Chaplynska UTC with quality services, as well as the communities that will be served by the ASC on the basis of memoranda of inter-municipal cooperation.
Description of the problem to be solved by the terms of reference	From October 2019, a modern Administrative Services Centre was opened in Chaplynska UTC, which was established with the support of the program "U-LEAD: with Europe". Currently 150 administrative services are provided through the Centre. However, the practice has shown that one of the negative phenomena that affect the quality of administrative services is the frequent interruptions in the electricity supply of settlements, which is provided by a commercial energy supply company. As a result, citizens do not receive the expected administrative services in time. According to the results of the monitoring conducted by the village council in January-July 2020, for this reason the ASC did not provide services for 21 working days, which means that about 1,500 administrative services were not provided to people causing a negative assessment of local self-government bodies. A concomitant consequence is the failure of electrical equipment, security systems of the institution, heating failures
Expected quantitative outcome of the implementation of projects in	More than 16,000 people in the community able to receive almost 150 high-quality administrative services through the ASC.

accordance with the terms of reference				
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	The qualitative result of the project will be the uninterrupted operation of the ASC, which will guarantee the timeliness and high quality of administrative services. These achievements will help the community to fully implement the requirements of the Law of Ukraine “On Administrative Services”, in particular in terms of timeliness and quality of administrative services. This will strengthen the authority and trust to representatives of local self-government bodies and ensure constant receipt of funds paid for administrative services to the budget			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Acquiring the diesel generator ESTAR F55 SA (44 kW) + the automatic circuit-breaker (heating and automatic start) or its analogue</li> <li>2. Acquiring materials required for the installation of the generator</li> <li>3. Determining the contractor for installation work</li> <li>4. Installing the generator and its commissioning</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	310.0			310.0
State Regional Development Fund				
other sources	310.0			310.0
local budget	19.0			19.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oleksandr Shulha, Head of Unit of the Administrative Services Centre of the Chaplynska UTC			

Number of the terms of reference	2.7.
Name of the terms of reference	Integration of passport services into the administrative services office of Beryslav Town Council of Beryslavska UTC
Number and name of the task from the State Regional Development	Operational objective 4. “Infrastructure development and digital transformation of regions”

Strategy, to which the terms of reference correspond	Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	<p>The goal of the project is to ensure the accessibility and quality of administrative services for individuals who apply for them to the Administrative Services Office of Beryslav Town Council, by introducing passport services, as defined by Ordinance of the Cabinet of Ministers of Ukraine No. 523-p dated 16 May 2014</p> <p>The task of the project is to purchase and equip a workstation for registration and issuance of biometric passports in the administrative services office of Beryslav Town Council</p>
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will cover the population of Beryslav UTC, as well as residents of other communities on the basis of memoranda of inter-municipal cooperation.
Description of the problem to be solved by the terms of reference	<p>The Beryslav Town Council's Administrative Services Office provides a wide range of administrative services, the list of which is constantly expanding. The work of the office is aimed at meeting the needs of more than 59 thousand residents of the town and district. One of the problematic parts of the department's work is the provision of passport and residence registration services. This is due to the fact that the administrative services office does not have a workstation for registration and issuance of passport documents, biometric data collection and registration of residence. The Beryslav office of the SMS, which has only one passport office, is unable to meet the demands of such a large population. According to the new administrative-territorial structure, according to Resolution of the Verkhovna Rada of Ukraine "On the Formation and Liquidation of Districts" No. 807-IX dated 17 July 2020, Beryslav district with the administrative centre in Beryslav will include 8 UTCs. The total population will be over 99 thousand inhabitants. At the same time, the functions of registration and issuance of passport documents, biometric data collection and registration of places of residence will be transferred to the competence of local self-government bodies. This requires an immediate solution to the issue of purchasing a workstation for the registration and issuance of passport documents, collection of biometric data and registration of residence.</p>
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	More than 40,000 people of communities, including residents of the town and UTCs, which currently have no technical capacity to provide passport services.

Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	Acquisition and arrangement of a workstation for the registration and issuance of biometric passports in the Administrative Services Centre of Novoraiska Village Council will significantly simplify obtaining a passport document by residents of Novoraiska United Territorial Community, reduce the burden on Beryslav office of the SMS, bringing these services as close as possible to citizens, which will allow them to obtain documents in a way that is not burdensome for them, will reduce the critical attitude of citizens to the services provided by units of the State Migration Service.			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Acquiring a workstation for the registration and issuance of passport documents</li> <li>2. Developing a comprehensive information protection of the automated system of interaction of the administrative services office of Beryslav Town Council</li> <li>3. Acquiring equipment for the creation of objects, networks and complexes of special communication - organization of confidential communication channels in the network of the National Confidential Communication System (NCCS)</li> <li>4. Carrying out the initial state examination of the complex system of interaction - the administrative services office.</li> <li>5. Designing, installing, configuring equipment and confidential communication within the NCCS</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	322.0			322.0
State Regional Development Fund				
other sources	322.0			322.0
local budget	137.6			137.6
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Lilia Dovhal, Administrative Services Office of Beryslav Town Council			

Number of the terms of reference	2.8.
Name of the terms of reference	Integration of passport services into the Administrative Services Centre of Novoraiska Rural UTC
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4. "Infrastructure development and digital transformation of regions"  Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The goal of the project is to ensure the availability and quality of administrative passport services for individuals, as defined by Ordinance of the Cabinet of Ministers of Ukraine No. 523-p dated 16 May 2014, by arranging a working passport station in the Administrative Services Centre of Novoraiska Village Council.  The task of the project is to purchase and equip a workstation for registration and issuance of biometric passports in the Administrative Services Centre of Novoraiska Village Council
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will cover the territory of Novoraiska UTC with appropriate passport services, as well as the surrounding UTCs, which currently do not have the technical capacity to provide passport services and with which Memoranda of Inter-Municipal Cooperation will be concluded.
Description of the problem to be solved by the terms of reference	On 25 June 2020, by resolution of the Novoraiska Village Council, the Administrative Services Centre was established in the UTC with the same name, which created a comfortable environment for providing services to the residents of the community. Currently, 121 administrative services are provided through the ASC. However, the lack of a workstation in the Novoraisk ASC for the registration and issuance of biometric passports forced the Beryslav office of the SMS to deny the provision of information and technological cards to the Village Council for the provision of passport and registration services through the newly established ASC.  This creates conditions when residents of the Novoraiska Community receive a service in a burdensome and inconvenient way, as they have to apply to the Beryslav unit of the State Migration Service, where there is only one workstation for registration and issuance of passport documents, which residents of remote communities have to wait for months. After all, the district office of the SMS is at a distance of 25 km from the Novoraiska Community. And it has more than 6 thousand inhabitants. It should be noted that with the introduction of a visa-free regime for Ukraine,

	<p>the need to provide such a service to citizens will increase many times.</p> <p>Given the current circumstances, today there is an urgent need to provide services to the State Migration Service (SMS) through the Administrative Services Centre of the Novoraiska Village Council.</p>			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	More than 6,000 residents of Novoraiskaya UTC, as well as residents of the surrounding UTC, which currently have no technical capacity to provide passport services and with whom Memoranda of Inter-Municipal Cooperation will be concluded			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	Acquisition and arrangement of a workstation for the registration and issuance of biometric passports in the Administrative Services Centre of Novoraiska Village Council will significantly simplify obtaining a passport document by residents of Novoraiska United Territorial Community, reduce the burden on Beryslav office of the SMS, bringing these services as close as possible to citizens, which will allow them to obtain documents in a way that is not burdensome for them, will reduce the critical attitude of citizens to the services provided by units of the State Migration Service.			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Repairing and arranging premises for the passport services office</li> <li>2. Acquiring and installing a workstation for the registration and issuance of biometric passports</li> <li>3. Organizing a confidential communication channel as a part of NCCS and connection of the ASC to the USR</li> <li>4. Organizing work of the ASC administrators in the departmental information system of the SMS</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	335.0			335.0
State Regional Development Fund				
other sources	335.0			335.0
local budget	180.4			180.4
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Liudmyla Moiseienko, Head of the Administrative Services Centre of the Novoraiska Village UTC			

Number of the terms of reference	2.9.
Name of the terms of reference	Express registration of appeals and management of customer flows of the ASC during the pandemic
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4. “Infrastructure development and digital transformation of regions”  Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development  Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The goal of the project is to form a dynamic and flexible system for managing the flow of clients of the Administrative Services Centres in communities in order to prevent the spread of the pandemic.  The project aims to purchase 42 tablets for administrators to implement the practice of express registration of citizens' appeals, provide instant express services and, as a result, manage customer flows.
Territory that will be affected by the implementation of projects under the terms of reference	Implementation of the project will allow to cover the entire Kherson region by the described system of the organization of work of ASCs
Description of the problem to be solved by the terms of reference	One of the significant problems of the current ASCs of Kherson region is the high demand for administrative services, which creates long queues. Under pandemic conditions, this problem has become more acute - maintaining social distance, minimizing contacts between actors requires finding effective approaches to service delivery. In addition, a significant part of services belong to the group of “express services” and require little time, but ASCs do not have the ability to “break down” services by importance. This creates dissatisfaction among the applicants and requires an improvement in the process of managing customer flows in the ASC.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	30 operating ASCs in the Kherson region
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	The described problem is significantly solved through the introduction of the practice of express registration of citizens' appeals and management of customer flows using an algorithm using tablets, using which ASC administrators can record services both at home and in other ASCs, satisfy customer orders for express services - certificates, extracts from the State Land Cadastre, from the USR, use the special applications installed on the tablet (e.g. ConnectPRO), which will provide advice on the necessary administrative service

	for people with hearing, vision disorders, etc. This approach will greatly reduce the queues, and will help prevent the spread of coronavirus infection.  In addition, the tablet can be used to monitor the quality of the services provided.			
Key activities of the terms of reference	1. Purchasing 42 tablets for administrators 2. Conducting a training session for ASC administrators on the organization of the process of providing administrative services using mobile tablets			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	470.0			470.0
State Regional Development Fund				
other sources	470.0			470.0
local budget				
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Maksym Savchenko, Head of SI "Reform Office of the Kherson Region"			

Number of the terms of reference	2.10.
Name of the terms of reference	Establishment of the School of Administrators of ASCs (certified training courses for administrators)
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4 "Infrastructure development and digital transformation of regions"  Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development  Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The goal of the project is to solve the problem of providing the Administrative Services Centres with professionally trained administrative staff by establishing the School of Administrators of the ASC.  The task of the project is developing a Concept of the School of Administrators, curricula and programs in academic disciplines and training programs, forming a team of teachers

	and conducting training sessions to train the administrators of ASC.			
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will allow to train administrators for all ASCs of Kherson region			
Description of the problem to be solved by the terms of reference	The reform of the administrative services system is focused on creating a fundamentally new model of local self-government bodies. And the leading role in this process belongs to the Administrative Services Centres. However, the barrier to this mission was the problem of staffing of centres in the Kherson region. It is especially noticeable in the newly formed settlement and rural communities. There is no system for training administrators for ASCs. This leads to delegation of the duties of administrators to representatives of the entities providing administrative services, state registrars, and in rural areas - to the acting chiefs, etc. This practice does not contribute to ensuring the proper quality of service delivery, eliminates the very idea of reforming the administrative services system, goes against the law.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	60 administrators for ASCs of Kherson region prepared during the year			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	With the assistance of the All-Ukrainian Association of ASCs, which has gained experience in successfully reforming administrative services, the School of Administrators of ASCs of Kherson Region organized, an effective team of teachers and trainers formed, from among both members of the Association and invited specialists from higher educational institutions of Ukraine, curricula and materials for classes developed, 4 training sessions held during the year. This will create a single model of staff training for ASCs of Kherson region.			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Forming a project team</li> <li>2. Concluding memoranda of cooperation with the All-Ukrainian Association of Administrative Service Centres and involved specialists.</li> <li>3. Holding an organizational meeting of the involved specialists and determining the areas of participation</li> <li>4. Developing a Concept of the School of Administrators, curricula and programs in academic disciplines and classes</li> <li>5. Monitoring the needs of the UTCs of Kherson region</li> <li>Forming the work plan of the School of Administrators for 2021. Disseminating invitations to participants</li> <li>6. Conducting 4 training sessions for invited candidates</li> <li>7. Paying for teacher services</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total

state budget:	1,100.0			1,100.0
State Regional Development Fund				
other sources	1,100.0			1,100.0
local budget				
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Anatolii Kovtoniuk, Project Manager of SI "Reform Office of the Kherson Region"			

Number of the terms of reference	2.11.
Name of the terms of reference	Acquisition of a diesel power generator as a condition for ensuring uninterrupted, timely and appropriate level of administrative services to the residents of Kakhovska UTC
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4 "Infrastructure development and digital transformation of regions" Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The aim of the project is to ensure the continuity and proper level of administrative services, as well as to increase the confidence of the applicants to local self-government bodies. The task of the project is providing the ASC with a diesel power generator, which will contribute to the uninterrupted and high-quality provision of administrative services to the population, increase the number of services, improve the image of local self-government bodies and executive authorities.
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will cover the territory of the newly established Kakhovka UTC with quality services.
Description of the problem to be solved by the terms of reference	The Administrative Services Centre has been operating in Kakhovka since 2013. In recent years, the list of administrative services has expanded from 90 to 150 services. The number of the administrative services provided is growing every year (2015 – 1,606 people, 2017 – 5,114 people, 2019 –

	10,804 people). As a result of the establishment of the Kakhovka UTC in November 2020, the load on the ASC will increase as the community's population increases. Recently, there have been power outages, which negatively affected the quality of administrative services. Applicants are thus unable to receive the necessary administrative services in a timely manner and, as a result, negatively assessed the activities of local self-government bodies. A concomitant consequence is the failure of electrical equipment, security systems of the institution, heating failures			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	More than 44.6 thousand people in the community able to receive 150 high-quality administrative services through the ASC.			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	The qualitative result of the project will be the uninterrupted operation of the ASC, which will guarantee the timeliness and high quality of administrative services. These achievements will help the community to fully implement the requirements of the Law of Ukraine "On Administrative Services", in particular in terms of timeliness and quality of administrative services. This will strengthen the authority and trust to representatives of local self-government bodies and ensure constant receipt of funds paid for administrative services to the budget.			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Acquiring the diesel generator ESTAR ER25 (20 kW) + (Automatic start + Heating + GSM Monitoring) or its analogue</li> <li>2. Acquiring materials required for the installation of the generator.</li> <li>3. Determining the contractor for installation work.</li> <li>4. Installing the generator and its commissioning.</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	310.0			310.0
State Regional Development Fund				
other sources	310.0			310.0
local budget	22.0			22.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				

Other information with respect to the terms of reference (if needed)	Project Coordinator - Nataliia Baturina, Head of the Administrative Services Centre of the Kakhovska UTC
Number of the terms of reference	2.12.
Name of the terms of reference	Optimization of the process of providing administrative services by improving the technical equipment of the ASC of the Kakhovka UTC.
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Operational objective 4 “Infrastructure development and digital transformation of regions”  Task: Infrastructure development for the provision of administrative services
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Creating comfortable living conditions for the population
Goal and tasks of the project	The goal of the project is to provide the residents of the Kakhovka UTC with better administrative services by updating the technical base of the Centre. The task of the project is to purchase computer equipment for 4 administrators’ posts and means of communication (2 mobile phones) for high-quality and fast provision of administrative services to the applicants and, as a consequence, to reduce the time for receiving administrative services.
Territory that will be affected by the implementation of projects under the terms of reference	The implementation of the project will cover the territory of the newly established Kakhovka UTC with quality services.
Description of the problem to be solved by the terms of reference	One of the significant problems of the Kakhovka ASC is the technical equipment of the Centre. The number of administrative services provided to the residents of the community is growing every year (2015 – 1,606 people, 2017 – 5,114 people, 2019 – 10,804 people). As a result of the establishment of the Kakhovka UTC, the number of residents will increase, thus increasing the load on the equipment. The Centre is connected to various registers (USRPR for real estate, USDR, etc.), which require powerful computer equipment. The computer equipment of the Administrative Services Centre has not been updated for a long time, and now needs to be upgraded to provide better administrative services.  Under pandemic conditions, this problem has become more acute - the provision of services in the shortest possible time, reducing the waiting time for people in the queue, counselling community residents by phone requires the provision of the Centre with a more state-of-the-art technical equipment.

	This problem creates dissatisfaction among the applicants and requires improvement of the ASC process.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	More than 44.6 thousand people in the community able to receive 150 high-quality administrative services through the ASC.			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<p>This problem is significantly solved by updating the computer equipment and mobile communication in the Administrative Services Centre. The state-of-the-art technical equipment of the Centre will allow to reduce the amount of time for the provision of administrative services, increase the number of applicants, improve the quality of services, increase the number of consultations by phone, etc.</p> <p>This approach to solving the problem will greatly reduce the queues, and will help prevent the spread of coronavirus infection.</p>			
Key activities of the terms of reference	Purchasing new computer equipment, software for 4 workplaces; purchasing mobile phones for communication with applicants (2 pcs.); purchasing an annual mobile package (2 pcs.).			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	200.0			200.0
State Regional Development Fund				
other sources	200.0			200.0
local budget	8.0			8.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Nataliia Baturina, Head of the Administrative Services Centre of the Kakhovska UTC			

### Area 3: Equal access to education.

Number of the terms of reference	3.1.
Name of the terms of reference	Establishment of the Centre for the Psychological Support of Teachers
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. "Improving the competitiveness of the regions". Operational objective 1 "Human development" Tasks in the area of "Development of the general secondary education"
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 2 "Demographic and spatial development" Operational objective 2.2. "Human capital development to ensure productive employment". Task 2.2.5. "Ensuring the training of qualified personnel for the needs of the labour market".
Goal and tasks of the project	<p>Goal of the Project:</p> <ol style="list-style-type: none"> <li>1. Reduce the level of emotional stress of teachers under the COVID-19 pandemic conditions by taking a set of measures to develop skills of self-regulation of emotional state and slowing down the processes of professional burnout.</li> <li>2. Expand digital learning opportunities for practical educational psychologists by combining open online educational resources and digital platforms.</li> </ol> <p>Tasks of the Project:</p> <ol style="list-style-type: none"> <li>1. Create conditions for providing psychological support to teachers in the city to reduce the risks of emotional and professional exhaustion under the COVID-19 pandemic conditions.</li> <li>2. To form teachers' practical skills in using various methods of self-regulation in solving various professional and domestic problems that lead to stress and conflict and disruption of interpersonal relationships, reducing the effectiveness of professional activities, developing negative attitudes towards colleagues and students through training, counselling and individual work.</li> <li>3. To master modern technologies that will provide teachers and practical psychologists with access to specialized information resources, will give the opportunity to work in different formats, to introduce face-to-face forms of learning.</li> <li>4. To train 30 practical psychologists of the city's educational institutions who will effectively engage in cooperation with teachers and will be able to maintain social ties with students and pupils at a distance.</li> </ol>
Territory that will be affected by the implementation of projects under the terms of reference	Kherson Territorial Community (Kherson - a city of regional significance, 4 urban-type settlements (Antonivka, Zelenivka, Komyschany, Naddniprianske), 10 rural settlements (Stepanivka, Molodizhne, Soniachne, Inzhenerne, Heolohiv, Tekstylnykyv, Kindiyka, Bohdanivka, Zymivnyk, Sadove).

<p>Description of the problem to be solved by the terms of reference</p>	<p>In terms of overcoming the negative consequences of COVID-19, the Ministry of Education of Ukraine systematizes the experience of the educational process using remote technologies, develops a new format of educational institutions, measures for the development of the teaching profession. The forced transition to distance learning has shown the oversaturation of pedagogical work with stressors that require teachers to have strong reserves of self-regulation, a high degree of personal responsibility for the results of work, as well as social tensions related to everyday problems.</p> <p>This Project to establish a Centre for Psychological Support of Teachers will allow to take the first practical steps to equip teachers with techniques and methods to develop skills of self-regulation of emotional state and stress resistance to reduce professional burnout under the pandemic conditions.</p>
<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>Expectations upon completion of the Project:</p> <ol style="list-style-type: none"> <li>1. Reducing the number of parents who are dissatisfied with the emotional state of teachers in preschool institutions to 6%, in secondary schools - to 7%.</li> <li>2. Number of teachers who have mastered the self-regulation of emotional state: <ul style="list-style-type: none"> <li>— preschool institutions - 35%;</li> <li>— secondary schools - 51%;</li> </ul> </li> <li>3. Number of teachers covered by interactive learning under the COVID-19 pandemic conditions, persons: <ul style="list-style-type: none"> <li>— preschool institutions - 400 persons;</li> <li>— secondary schools - 500 persons.</li> </ul> </li> <li>4. Number of teachers who have a high level of emotional stress: <ul style="list-style-type: none"> <li>— preschool institutions - up to 2%;</li> <li>— secondary schools - up to 1%.</li> </ul> </li> </ol> <p>Sources of information on indicators of the project success are sociological research, questionnaires, the number of views of the section “Centre for Psychological Assistance” on the official web-site of the Department of Education of Kherson City Council.</p>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>Modern technology cannot change teaching and learning methods, but during the COVID-19 pandemic they can increase the role of teachers - from the role of a knowledge transmitter to the possibility of cooperation with students and pupils in the role of coaches, mentors and evaluators.</p> <p>Thanks to the implementation of this project, 30 practical psychologists who participated in methodological trainings will implement such training in their educational institutions, 135 teachers will master the elements of self-regulation of their emotional state and will be able to use the acquired knowledge to strengthen their professional health, which will help improve the quality of the educational services. Participation in the Project activities will give teachers the opportunity to learn: analyse and understand problems; find ways to solve them; build professional conflict-free relationships; overcome difficulties in relationships</p>

	<p>with employees, students, pupils and their parents; to avoid the unsatisfactory emotional state in professional activities.</p> <p>Upon completion of the Project:</p> <ul style="list-style-type: none"> <li>- manuals (electronic and printed) of methodological recommendations for individual self-regulation and various practical methods, forms and ways of collective work for the prevention of syndromes of emotional and professional burnout of workers will be issued and distributed in educational institutions;</li> <li>- heads of educational institutions will receive guidelines for reshaping curricula and learning environments in accordance with the needs of the 21st century, the organization of practical preventive work to reduce the risks of professional burnout and provide social support for teachers and schools.</li> <li>- the section “Centre for Psychological Support of Teachers” will be created on the website of the Association.</li> </ul> <p>Implementation of the Project is the first attempt of mass (over 200 people) systematic practical implementation of the preventive work to prevent emotional and professional burnout in the context of the COVID-19 pandemic.</p>
Key activities of the terms of reference	<p>The Project activities include:</p> <ul style="list-style-type: none"> <li>- creating a working coordination group that will monitor and coordinate the progress of the Project;</li> <li>- inviting to conduct and determine the content of activities of the 7 best practical psychologists of educational institutions of the city;</li> <li>- examining the content and methods of practical classes with the involvement of scientists of Kherson State University;</li> <li>- involving 210 pedagogical workers, including 30 psychologists in training. Methodical training will be implemented for psychologists. Practical classes will be held simultaneously in 7 groups (online or offline, the format of work will depend on the epidemiological situation in Ukraine). Each trainer - psychologist teaches 2 groups (30 persons). Each group consists of no more than 15 persons. Each group has 8 classes of 3 hours a day, according to the schedule. During this period, training of 14 groups will be organized according to the program: “Formation of practical skills using a variety of methods, techniques for developing sustainable skills of emotional self-regulation and prevention of emotional burnout during and after the COVID-19 pandemic.”</li> </ul> <p>During the implementation of the Project activities, an incoming and outgoing interactive survey will be conducted, which will reveal the level of achievements of the training participants. The methods of the “Level of stress resistance” by V.A. Semychenko and “Diagnosis of the level of emotional burnout” by V.V. Boiko will be used for research, as well as the other methods recommended by the Ministry of Education and Science of Ukraine and the Academy of Pedagogical Science of Ukraine.</p> <p>Conducting online training “Methods of self-regulation of the emotional state of an individual. Summarizing the results of</p>

	<p>practical classes”. Media representatives will be invited to participate in the activity.</p> <p>The collected materials and guidelines will be published in the manual. The content and implementation of trainings will be based on scientific and theoretical developments of scientists of Kherson State University and other universities of Ukraine.</p>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	218.276			218.276
State Regional Development Fund				
other sources	218.276			218.276
local budget	93.547			93.547
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Tamara Yuriivna Vereshchaka, the Head of Non-Governmental Organization “Association of Employees of Educational Institutions of the city of Kherson” (AEEIKh)			

Number of the terms of reference	3.2.
Name of the terms of reference	Creation of an electronic learning platform according to the standard of the New Educational Space
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	<p>Tasks in the area “Development of the general secondary education” para. 7 Introducing information technologies into the educational process in order to improve the educational processes in educational institutions, providing access to high-quality educational materials (e-textbooks, online courses, interactive materials, videos, 3D models, VR-laboratories, etc.), introducing modern effective teaching methods and individual educational trajectories, reducing the bureaucratic burden and reducing the volume of reporting in paper form, optimizing the collection and analysis of information for the comprehensive analysis and change management.</p> <p>Tasks in the area “Development of Preschool and Put-of-School Education” para. 7 Improving the level of digital literacy of the teaching staff. para. 9 Introducing electronic educational systems for out-of-school educational institutions (e-diaries, e-journals, e-document management, LMS, etc.).</p>
Number and name of the task from the relevant regional	3.1. Introducing distance learning in educational institutions. para. 1 Improving the conditions for the organization of online learning in educational institutions

development strategy, to which the terms of reference correspond				
Goal and tasks of the project	Creation of an electronic learning platform in educational institutions, modernization of the educational material base of the institution, for the introduction of progressive, innovative forms and methods of educational activities that meet the requirements of the quarantine and post-quarantine period. Conduct of distance learning, public educational and informational events online in the format of video conferences.			
Territory that will be affected by the implementation of projects under the terms of reference	city of Nova Kakhovka, Kherson region			
Description of the problem to be solved by the terms of reference	Lack of appropriate computer and multimedia equipment in the preschool institution for use in the educational process. Institutions do not have modern computer and multimedia equipment and appropriate software that would meet modern requirements for the quality of education, organization of the educational process of pupils and the work of educators.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	Educational and material base of the institution upgraded.			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	An innovative educational space created. Conditions provided for the creation of pedagogical innovations and their active use. Opportunity to conduct training, parent meetings, methodological activities in online format. Children have universal means of learning, parents gain confidence in the acquisition by children of the necessary modern competencies. Educators improved their skills, able to widely implement the latest information technologies in the educational process, harmoniously combine traditional and innovative teaching methods. Distance learning organized. High quality educational services provided during quarantine and after the quarantine period. Remote forms of communication with parents introduced.			
Key activities of the terms of reference	Purchasing and installing computer and multimedia equipment			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	202.944			202.944
State Regional Development Fund				
other sources	202.944			202.944

local budget	86.976			86.976
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Liliia Anatoliivna Mykytenko, Head of the Education Office, Nova Kakhovka Town Council			

Number of the terms of reference	3.3.
Name of the terms of reference	Creation of an innovative safe development space under the open sky "Open Air Study" in the territory of Novokakhovska UTC
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	<p>Tasks in the area "Development of the general secondary education" para. 7. Introducing information technologies into the educational process in order to improve the educational processes in educational institutions, providing access to high-quality educational materials (e-textbooks, online courses, interactive materials, videos, 3D models, VR-laboratories, etc.), introducing modern effective teaching methods and individual educational trajectories, reducing the bureaucratic burden and reducing the volume of reporting in paper form, optimizing the collection and analysis of information for the comprehensive analysis and change management.</p> <p>Tasks in the area "Development of Preschool and Put-of-School Education" para. 7 Improving the level of digital literacy of the teaching staff. para. 9 Introducing electronic educational systems for out-of-school educational institutions (e-diaries, e-journals, e-document management, LMS, etc.).</p>
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	<p>Operational objective 2.2. Human capital development to ensure productive employment</p> <p>2.2.1. Ensuring the accessibility of preschool education</p>
Goal and tasks of the project	Promote innovative forms of community education aimed at ensuring the safe stay of children in preschool institutions in the context of the COVID-19 pandemic, preventing the spread of viral infections, reducing the risk of influenza or COVID-19 by creating a universal outdoor educational space for two main centres for the comprehensive development of children in the territory of preschool institution, namely, developmental and sports, for practical application in the educational activities of the institution, as a new safe educational space - space for self-expression, integrated classes in various areas, creating conditions for sports,

	<p>creating a full environment for strengthening the health of pupils, healthy lifestyle - a place where the meaning of a “Healthy and happy childhood” is formed. The implementation of this project will allow to open an innovative safe open-air development space “Open air study” in the territory of Novokakhovska UTC, which will increase the stay of children in the open air and reduce the risk of respiratory diseases such as influenza or COVID-19 - create a modern educational space with providing high-quality educational services, to unite the efforts of the public, the authorities, teachers, pupils to increase the level of security and education in the community.</p>
Territory that will be affected by the implementation of projects under the terms of reference	city of Nova Kakhovka, Kherson region
Description of the problem to be solved by the terms of reference	<p>Due to the lack of outdoor training centres in preschools, children are forced to stay in close proximity to each other for a long time, there is an increased risk that they will transmit each other respiratory diseases such as influenza or COVID-19, which very easily spread indoors. Given the challenges of today, the need for new approaches to the organization of educational space during the COVID-19 pandemic under the adaptive quarantine conditions, and the implementation of quarantine measures defined in Resolution of the Ministry of Health No. 55 dated 22 September 2020, namely: restricting the stay of children indoors, giving priority to active forms of education conducted in the open air and to preserve the health of children and adults, the implementation of an effective process of <i>forming</i> a responsible <i>attitude to health</i>, it will be important to create a development space for outdoor activities “Open air study” in the territory of Novokakhovska UTC, open spaces will allow to conduct classes more safely in the open air, because there is less chance to catch COVID-19 and other viral infections outdoors than indoors.</p> <p>One of the ways to solve the problem of insufficient innovative educational space is to create an open-air development space “Open air study” for classes, entertainment, holidays, outdoor sports. Upon establishment of educational centres in the open air, children will receive a high-quality education without compromising their health. After all, the health and safety of children is a priority.</p>
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	<p>1. The preschool will create an innovative outdoor educational space to provide high-quality safe educational services during quarantine and after the quarantine period to prevent the spread of viral infections, reduce the risk of influenza or COVID-19.</p>

	<p>2. Conditions provided for the creation of pedagogical innovations and their active use.</p> <p>3. The coverage of children who spend time outdoors increased.</p> <p>4. Increasing interest in learning, development and self-development of the individual.</p> <p>5. Increasing interest in the natural sciences, which require the development of observation in the open air.</p> <p>6. Lessons, entertainments, holidays, sports competitions in the fresh air.</p> <p>7. Safe and comfortable conditions created that increase the effectiveness of teaching a healthy and emotional perception of interaction with children, children's interest in the classroom.</p>			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<p>Social indicators: 1) an innovative outdoor educational space to provide high-quality safe educational services, both during and after the quarantine, created. 2) Increasing interest in the natural sciences, which require the development of observation in the open air.</p> <p>3) Safe and comfortable conditions created that increase the effectiveness of teaching a healthy and emotional perception of interaction with children, children's interest in the classroom.</p> <p>4) Independent, conscious and responsible performance of certain actions by the child, progressive development of his habits and values on harmonization of social relations, economically and ecologically expedient behaviour, culture of resource saving, ability to explore, self-assess and self-control their behaviour.</p> <p>Health saving indicators: 1) Creation of a state-of-the-art, eco-space for learning, sports, development and health of all participants in the educational process.</p> <p>2) Promotion of eco-space for socialization.</p>			
Key activities of the terms of reference	<p>The Project provides for the creation of a modern universal development space for outdoor activities in preschool educational institutions. The Project "Open air study" - training in the open air - provides for the construction of 4 training grounds (2 development centres, 2 sports centres) with the installation of a safe rubber flooring around the eco-space, the installation of outdoors children's sports complex and development equipment.</p>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	441.0			441.0
State Regional Development Fund				

other sources	441.0			441.0
local budget	189.0			189.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Liliia Anatoliivna Mykytenko, Head of the Education Office, Nova Kakhovka Town Council			

Number of the terms of reference	3.4.
Name of the terms of reference	Creation of a virtual educational space
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	<p>Tasks in the area  “Development of the general secondary education”  para. 7. Introducing information technologies into the educational process in order to improve the educational processes in educational institutions, providing access to high-quality educational materials (e-textbooks, online courses, interactive materials, videos, 3D models, VR-laboratories, etc.), introducing modern effective teaching methods and individual educational trajectories, reducing the bureaucratic burden and reducing the volume of reporting in paper form, optimizing the collection and analysis of information for the comprehensive analysis and change management.  para. 7 Improving the level of digital literacy of the teaching staff.  para. 9 Introducing electronic educational systems for out-of-school educational institutions (e-diaries, e-journals, e-document management, LMS, etc.).</p>
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	<p>Operational objective 2.2. Human capital development to ensure productive employment  2.2.1. Ensuring the accessibility of preschool education</p>
Goal and tasks of the project	Create a virtual educational space that will involve parents, children and teaching staff in the implementation of educational and social projects in an isolated environment.
Territory that will be affected by the implementation of projects under the terms of reference	Kostiantynivska Village Council
Description of the problem to be solved by the terms of reference	Lack of communication in isolation. In small rural communities, far away from large settlements, one of the main problems during quarantine is the establishment of communication between the participants in the educational process. Teaching of biology and

	chemistry in branches of the basic school is not carried out by specialists.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	1. Involvement in visual communication - 357 students - 73 teachers - 23 members of non-governmental organizations - 385 parents. 2. Number of feedbacks; 3. Number of purchased equipment; 4. Number of publications in mass media			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	- visual communication of participants in the educational process; - improved quality of educational services; - emotional unloading of students; - ability to work in a team			
Key activities of the terms of reference	Purchasing equipment. Training target groups Holding a virtual marathon between the basic institution and 4 branches. Conducting virtual lessons for branches of educational institutions, in subjects, for which there are no teachers			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	900.0	100.0		190.0
State Regional Development Fund				
other sources	900.0	100.0		190.0
local budget	600.0	600.0	600.0	180.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Riepka, Kostiantynivska UTC			

Number of the terms of reference	3.5.
Name of the terms of reference	Strategic planning in the field of education
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area of “Improvement of quality and competitiveness of higher, specialized and vocational education (vocational education)”
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Human capital development to ensure productive employment
Goal and tasks of the project	Create educational strategies in the newly established UTC, based on the existing roadmap for the implementation of strategic objectives of education in the Kherson region for 2020-2023.
Territory that will be affected by the implementation of projects under the terms of reference	Kherson region
Description of the problem to be solved by the terms of reference	According to the long-term plan for the formation of communities in the Kherson region, approved by the Cabinet of Minister of Ukraine on 29 April 2020 (No. 474-p), 40 UTCs must be formed in the Kherson region by the end of 2020. Communities need to learn and master strategic planning tools, particularly in education. In 2020, a roadmap for the implementation of strategic objectives for the development of education in the Kherson region for 2020 - 2023 was developed. The purpose of the project is to help implement the developed roadmap to the communities of Kherson region, and to help communities develop their own educational strategies, based on the roadmap for the implementation of strategic objectives of educational development of Kherson region.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	49 educational strategies linked to the all-regional and all-Ukrainian development strategies.
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	In the long run, it is expected to create high-quality strategies for the development of education in all communities of the region, as a document on the basis of which education will be developed. Annual analysis of the effectiveness of the educational strategy, and the flexibility of the document under the impact of changes in the external environment of the community.

Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Revising the existing strategies in communities, their evaluating and analysing</li> <li>2. Creating a training program for UTC leaders to develop their own development strategies, and implementation of existing strategies at the regional and state levels</li> <li>3. Developing a roadmap that will be a step-by-step guide for communities on how to create and implement their own development strategy.</li> <li>4. Writing and approving your own development strategy in new communities.</li> <li>5. Analysing and changing the existing community strategies accordingly.</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:				
State Regional Development Fund				
other sources				
local budget				
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	400.0	-	-	400.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - SI "Reform Office of the Kherson Region"			

#### **Area 4: Economic recovery: protection of jobs, small and medium enterprises.**

Number of the terms of reference	4.1.
Name of the terms of reference	Popularization of the ecological trail "Pearl of the steppe region" of Vynohradivska Village United Territorial Community
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Creating opportunities for the development of domestic tourism and creative industries
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	1.3.1. Creating conditions for the promotion of the tourist product
Goal and tasks of the project	Popularization of the ecological trail "Pearl of the steppe region" of Vynohradivska Village United Territorial Community, creation of a tourist brand of the ecological trail, production of information stands and plates

Territory that will be affected by the implementation of projects under the terms of reference	Vynohradivska United Territorial Community, region and district			
Description of the problem to be solved by the terms of reference	Creating a travel brand, developing a comprehensive brand, creating information stands and signs, as well as creating a single concept with the brand.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	At least one tourism cluster created in the Vynohradivska community of Oleshkivskyi district of Kherson region, community brand created, sales volumes provided, tourists attracted to the community and the number of taxpayers increased.			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	Provided conditions for the development of tourist infrastructure. Actions taken and marketing activities of the tourist trail "Pearl of the steppe region of Vynohradivska United Territorial Community" promoted			
Key activities of the terms of reference	Developing complex package offers - local tourist products, developing and implementing ideas for start-ups in tourism, developing tourist routes, making proposals for location arrangement (zoning, mapping and digitization of objects), planning tourist navigation and arranging tourist display areas			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	70.0			70.0
State Regional Development Fund				
other sources	70.0			70.0
local budget	10.0			10.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Nataliia Oleksandrivna Makarchuk, Expert in Municipal Initiatives and Investments of Vynohradivska UTC			

Number of the terms of reference	4.2.
Name of the terms of reference	Creation and institutional provision with content of the platform “Irrigation Restoration”
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. “Improving the competitiveness of the regions” Tasks in the area “Entrepreneurship development”
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 4. Strengthening the competitive advantages of the region on the basis of smart specialization  4.1.2. Creating conditions for increasing the competitiveness of local producers, diversification of production and development of agritourism in rural areas
Goal and tasks of the project	Make a full audit of the state of irrigation systems in the UTC of Kherson region, which have shown interest in its reconstruction and restoration, with further attraction of investment for the efficient use of water resources. Task: <ul style="list-style-type: none"> <li>- Develop the concept and mechanism of operation of the “Irrigation Restoration” platform</li> <li>- Conduct an audit of the state of the irrigation system.</li> <li>- Draw up reports on the condition and defects of the irrigation system.</li> <li>- Develop design and estimate documentation for each of the irrigation systems, which will be on the “Irrigation Restoration” platform.</li> <li>- Develop a plan to attract funding to restore irrigation.</li> <li>- Develop scientifically sound technologies for the efficient and environmentally-friendly agricultural production.</li> <li>- Promote the work of the “Irrigation Restoration” platform and attract investment.</li> </ul>
Territory that will be affected by the implementation of projects under the terms of reference	Tiahynska, Vynohradivska, Chulakivska, Zelenopodivska, Tavrychanska, Chaplynska, Hryhorivska, Liubymivska UTCs.  The project experience can be replicated in other UTCs.
Description of the problem to be solved by the terms of reference	Climate change to a drier and lack of existing irrigation systems in the required areas.  Change of the climate to an arid one is transferring an increasing number of agricultural lands in the Kherson region to the zone of risky agriculture. Irrigation is one of the forms of efficient agricultural production. The condition of the remaining irrigation systems is mostly non-working, and the overall assessment of the equipment is from 5 to 70%. Pumping stations are out of order and water mains/pipes are missing or out of order. The situation is complicated by the

	<p>lack of assessment of the situation in material and financial terms, which would give impetus to further steps in the restoration and reconstruction of irrigation systems. The project is aimed at solving this problem (assessment of the initial state).</p>
<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<ul style="list-style-type: none"> <li>- Availability of a platform concept and action plan.</li> <li>- Defect reports prepared on the condition of irrigation systems in 8 UTCs participating in the project.</li> <li>- Assessment of water efficiency made for 8 UTCs.</li> <li>- An ecological and hydrogeological-reclamation assessment of the condition of lands under potential irrigation made.</li> <li>- Design and estimate documentation for 10 pumping stations and water mains prepared.</li> <li>- A step-by-step plan developed to attract funding to restore irrigation.</li> <li>- A promotional campaign on the "Irrigation Restoration" platform made and 10 new applications received from UTC to participate in the second stage.</li> <li>-</li> </ul>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>As a result, design and estimate documentation will be prepared for further restoration or reconstruction of irrigation for each UTC participating in the project. Based on the action plan, they can take the first steps to attract funding. Restoration of irrigation will give a boost to local agriculture, as an average of 1 hectare of irrigated land gives the farmer an additional income of up to \$ 700, which means additional revenue to the local budget in the form of taxes. In addition, the restored irrigation systems, as a communal enterprise/property, should also bring additional revenues to the UTCs by providing irrigation services to farmers. In general, the existing irrigation systems will allow efficient use of water resources, increase yields and turnover in agricultural production.</p>
<p>Key activities of the terms of reference</p>	<ul style="list-style-type: none"> <li>- Developing a concept and an action plan for the “Irrigation Restoration” platform.</li> <li>- Assessing the ecological condition of soils and territory.</li> <li>- Assessing the efficiency of water resources use and agricultural production.</li> <li>- Expert assessment of the irrigation systems - defect reports.</li> <li>- Developing design and estimate documentation for restoration or reconstruction of irrigation systems.</li> <li>- Developing an action plan to attract funding for</li> <li>- Conducting a promotional campaign in the media based on the results of the platform and attracting new participants and investments.</li> </ul>

Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	2,200.0	3,300.0		5,500.0
State Regional Development Fund				
other sources	2,200.0	3,300.0		5,500.0
local budget	450.0	1,050.0		1,500.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	200.0	200.0		400.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI "Reform Office of the Kherson Region"			

Number of the terms of reference	4.3.
Name of the terms of reference	Landscaping of the Industrial Park
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. "Improving the competitiveness of the regions" Tasks in the area "Entrepreneurship development"
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 4. Strengthening the competitive advantages of the region on the basis of smart specialization  4.1.3. Ensuring the introduction of quality and safety systems for agricultural products, innovative technologies for its production and processing
Goal and tasks of the project	Arrange the territory of the industrial park in accordance with the requirements of the legislation to attract investment. Task: <ul style="list-style-type: none"> <li>- Obtain all permits and engineering documents.</li> <li>- Restore a water well.</li> <li>- Build a driveway.</li> <li>- Conduct a power supply to the site.</li> <li>- Build a fence around the site.</li> <li>- Carry out a promotion to attract investment in accordance with the objectives and concept of the Industrial Park.</li> </ul>
Territory that will be affected by the implementation of projects under the terms of reference	Novoraiska UTC, Beryslavskyi district
Description of the problem to be solved by the terms of reference	Unavailability of a plot arranged in accordance with the requirements of investors.

	Development of enterprises on the territory of the UTC is one of the forms of additional replenishment of the local budget and infrastructure development of the region. This requires investment, and the industrial park is one of such ways of attracting. In order for the industrial park to start functioning as an investment site, its main equipment is required - the presence of roads and communications. The project is aimed at solving the problem - non-compliance of the site with investment requirements.			
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- All permits and engineering documents available.</li> <li>- Road of 800 m constructed.</li> <li>- Water well reconstructed.</li> <li>- The electricity of 2 MW to the section conducted</li> <li>- A fence around a plot of 15 hectares built.</li> <li>- Demand of investors (minimum 2-3) available due to the promotional campaign to attract investors in accordance with the requirements of the industrial park concept.</li> </ul>			
Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	The industrial park is one of the forms of creating attractive conditions for investors in the region. A 15-hectare plot of land on the shores of the Kakhovka Sea with a berth wall and all necessary communications will become a platform to attract investors for the construction of the enterprise. According to the concept of the Industrial Park, it is planned to make a port. In the future, this will provide 60-80 new jobs, a boost to the region's infrastructure, additional revenues to the local budget from rent and taxes.			
Key activities of the terms of reference	<ul style="list-style-type: none"> <li>- Agreeing on all necessary permits and engineering documents.</li> <li>- Determining the optimal providers of construction and reconstruction services.</li> <li>- Constructing a road of 800 m.</li> <li>- Reconstructing the water well.</li> <li>- Conducting electricity of 2 MW from the distributor to the site.</li> <li>- A fence around a plot of 15 hectares built.</li> <li>- Promotional events in the media.</li> </ul>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	4,050.0	10,000.0	4,000.0	18,050.0
State Regional Development Fund	4,050.0	7,000.0	3,000.0	14,050.0
other sources		3,000.0	1,000.0	4,000.0
local budget		2,500.0	1,000.0	3,500.0
other sources (public-private partnership, business, international)	600.0			600.0

donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI “Reform Office of the Kherson Region”			

Number of the terms of reference	4.4.
Name of the terms of reference	Introduction of the agritourism platform “The Road of Wine and Taste” as a tool for rural development
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective II. “Improving the competitiveness of the regions” Tasks in the area “Entrepreneurship development”
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective 4. Strengthening the competitive advantages of the region on the basis of smart specialization  4.1.2. Creating conditions for increasing the competitiveness of local producers, diversification of production and development of agritourism in rural areas
Goal and tasks of the project	Development of rural areas through the creation of favourable conditions for agritourism. Task: - Forming tourist routes “Wine and Taste Roads” - Creating conditions for improving the level of services in agritourism: - Work to attract tourists to the routes of the “Wine and Taste Roads”.
Territory that will be affected by the implementation of projects under the terms of reference	Kherson region  The project experience can be replicated in other regions.
Description of the problem to be solved by the terms of reference	Tourist services in the field of agribusiness are not orderly and do not meet the requirements of standards.  Kherson region does not use its tourist potential effectively enough, the main reasons are: quality of infrastructure, tourist services, uncoordinated actions of participants and insufficient efficiency of the promotion to attract tourists.  A tourist route organizes all its subjects, so its design and promotion among consumers is an important component for the development of tourist locations. This is especially true for rural areas, which can diversify their budget revenues and create new jobs.

<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<ul style="list-style-type: none"> <li>- Seven UTCs of Kherson region involved in the project.</li> <li>- Support provided for 15 craft manufacturers</li> <li>- Three round tables on tourism development in the region organized.</li> <li>- Three local and 1 interregional study tour organized.</li> <li>- Eight trainings on hospitality standards, sightseeing and craft production for 40 service providers organized.</li> <li>- 30 objects marked.</li> <li>- 5 locations for tourist stops created.</li> <li>- Promotional campaign to create a positive image of Kherson region as a tourist region</li> <li>- Design of 5 routes, including 15 craft manufacturers and 10 monuments of nature and history</li> </ul>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>The brand “Wine and Taste Roads of Kherson region” created, the participants of which will provide high-quality tourist and gastronomic services. All of them combined into routes for different target groups of tourists - family vacations, study of local gastronomic products, festival tourism, entertainment, etc. The flow of tourists will encourage the development and diversification of the work of rural residents, and the UTC administration will upgrade its local infrastructure. The key to the success of the project is the high-quality promotion and travel services.</p>
<p>Key activities of the terms of reference</p>	<ul style="list-style-type: none"> <li>- Forming tourist routes “Wine and Taste Roads” <ul style="list-style-type: none"> <li>• Coordinating the concept of the Road platform between participants and organizers from other regions.</li> <li>• Forming the Road Management Headquarters.</li> <li>• Identifying routes, stock counting attractions and places of rest for gastrotourists.</li> <li>• Forming the database of Road participants: manufacturers of craft products, representatives of the hotel and restaurant business,</li> <li>• Road branding (design coordination, production of branded products)</li> <li>• Holding round tables between the participants of the Road for the effective operation of the tourist route.</li> </ul> </li> <li>- Creating conditions for improving the level of services in agritourism: <ul style="list-style-type: none"> <li>• Training travel service providers in excursion business, hospitality, promotion of their services and standards.</li> <li>• Establishing and operating a school of craft manufacturers.</li> <li>• Organizing the exchange of experience between service providers inside and outside the region.</li> <li>• Marking routes and attractions.</li> </ul> </li> </ul>

	<p>- Work to attract tourists to the routes of the “Wine and Taste Roads”.</p> <ul style="list-style-type: none"> <li>• Extensive road promotion campaign: promo video and its rotation on Ukrainian channels. Placing information on all-Ukrainian sites.</li> <li>• Creating an interactive map for passengers of the railway station.</li> <li>• Participating in all-Ukrainian and international exhibitions.</li> </ul>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	2,110.0	3,840.0	2,800.0	8,750.0
State Regional Development Fund				
other sources	2,110.0	3,840.0	2,800.0	8,750.0
local budget	1,000.0	800.0	1,200.0	3,000.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)		500.0	500.0	1,000.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI “Reform Office of the Kherson Region”			

Number of the terms of reference	4.5.
Name of the terms of reference	Infrastructure support of the Red Lighthouse Archaeological Complex (Amadoca)
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area of Domestic Tourism Development 4. Promoting the proper arrangement of tourist routes and objects of tourist visits, their digitalization, creating comfortable and safe conditions for tourists (vacationers).
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	1.3.2. Improving the quality of tourist services
Goal and tasks of the project	Development of the areas of Novoraiska UTC through the creation of favourable conditions for tourism. Task: - to ensure the formation of a comprehensive tourist product in the village of Chervonyi Maiak and its surroundings; - to improve the transport and communal infrastructure of the territory of the Amadoca settlement;

	<p>- to form a comprehensive marketing infrastructure (pointers, information stands, signs) on the territory of Novoraiska UTC.</p>
<p>Territory that will be affected by the implementation of projects under the terms of reference</p>	<p>Novoraiska UTC, Beryslavskyi district</p> <p>The project experience can be replicated in other UTCs.</p>
<p>Description of the problem to be solved by the terms of reference</p>	<p>Novoraiska UTC uses its tourism potential not efficiently enough, the main reasons: the quality of infrastructure, the lack of a set of tourist services, uncoordinated actions of the participants and the insufficient effectiveness of the promotional campaign to attract tourists.</p> <p>The Amadoca complex is the only fully preserved monument of the Lower Dnieper version of the Late Scythian culture in Ukraine, so it must be carefully researched, museified and later turned into an open-air museum.</p> <p>According to the expert opinion of the Institute of Archaeology of the National Academy of Sciences of Ukraine, the Archaeological Complex of Late Scythian Culture Chervonyi Maiak (Chervonyi Maiak village of the Novoraisk United Territorial Community of Beryslavskyi District, Kherson region) is a national monument consisting of a settlement and a cemetery. There is only one complex of this state of preservation in Ukraine now.</p> <p>The project aims to design and equip a historical monument as part of a tourist route in the region.</p>
<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<ul style="list-style-type: none"> <li>- The concept of the tourist route “Amadoca” developed.</li> <li>- The water supply network of 0.3 km reconstructed.</li> <li>- Road of 1 km constructed.</li> <li>- Power transmission lines with lighting constructed.</li> <li>- Route and 15 objects marked.</li> <li>- Information stands produced.</li> <li>- Two district and 2 regional tourist tours for 4 groups of tourists organized.</li> <li>- Two trainings on hospitality standards and basics of excursion business for 15 service providers organized.</li> <li>- Two observation locations for tourist stops created.</li> <li>- Promotional campaign to create a positive image of the Novoraiska UTC as a tourist region.</li> </ul>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>The direct beneficiaries of the project will be tourists and vacationers visiting the community; local entrepreneurs involved in the production of basic and additional services for visitors and receive additional advertising and the opportunity to sell products under a local brand; personal farms, which with increasing the flow of visitors will increase the demand</p>

	<p>for their own products; the community will enjoy a general improvement of the socio-economic situation, landscaping.</p> <p>In addition, the successful implementation of the project will contribute to the dissemination of positive experiences outside the UTC, in other districts and settlements of the region.</p> <p>The implementation of the project will create conditions for the promotion and tourism development of the local area. The key to the success of the project is the high-quality promotion and travel services.</p>			
Key activities of the terms of reference	<ul style="list-style-type: none"> <li>- Creating an initiative and working group of the project. Involving specialists.</li> <li>- Negotiating and executing design documentation.</li> <li>- Developing a concept of the tourist route “Amadoca”.</li> <li>- Carrying out communications.</li> <li>- Developing and coordinating signs for the route.</li> <li>- Training providers of tourist services.</li> <li>- Arranging two observation locations for tourists.</li> <li>- Promotional campaign to attract tourists.</li> <li>- Organizing tours on the route.</li> </ul>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	2,450.0	4,400.0	4,300.0	11,150.0
State Regional Development Fund	1,900.0	3,200.0	2,650.0	7,750.0
other sources	550.0	1,200.0	1,650.0	3,400.0
local budget	250.0		250.0	500.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)		300.0		300.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI “Reform Office of the Kherson Region”			

Number of the terms of reference	4.6.
Name of the terms of reference	Prospective development of spa and wellness tourism: research of natural medical resources of Kherson region (first stage)
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Tasks in the area of Domestic Tourism Development  13. Promoting the formation and implementation of competitive integrated regional tourism products.
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	4.2.2. Ensure the expansion of the range of tourist services and meet the demand for health tourism, promotion of technological capabilities of the medical industry
Goal and tasks of the project	Promote sustainable development of resort and registration areas, new growth points. Task: - Creating conditions for the rational use of natural healing resources of the Kherson region, promising development of spa and wellness tourism in the experience of European countries, which will positively affect the economic situation in the region. - Audit and medical-biological assessment of the current state of promising deposits of natural medical resources of the Kherson region, namely: quality and stocks, development of recommendations for further use in recreational activities and medical practice.
Territory that will be affected by the implementation of projects under the terms of reference	Henicheskyi, Skadovskyi districts; resort and recreational areas of settlements, Skadovsk, Lazurne, Khorly, Henicheska Hirka, Shchaslyvtseve, Strilkove, separate territories of Dzharylhatska Bay and Syvash Bay, adjacent territories of Radenske and Chelburda villages (currently - Oleshkiv district).  (In the future, local communities: Prysyvaska UTC, Oleshkivska, Skadovska, Henicheska town communities, Kalanchatska, Lazurnenska village communities).
Description of the problem to be solved by the terms of reference	Not all available natural healing resources of Kherson region are researched and have balneological (medical) conclusions, which are necessary for their full application in sanatorium practice, which limits the possibilities of their proper use and responsible consumption, further development of recreational activities to meet the demand and needs of modern consumers, ensuring sustainable development of tourist destinations.  24 objects of natural medical resources (16% out of 100%) promising for use are identified, which require the first stage of research (assessment of their quality and safety of use,

	<p>volume of stocks, compliance with current standards, opportunities for use in recreational activities and medical practice).</p>
<p>Expected quantitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>Conducted researches of the defined deposits of natural healing resources of the Kherson region (the first stage): bottom sediments of Soliane Lake (adjacent territories of the village of Radenske and the village of Chelburda, now Oleshkiivskiy district); underground mineral waters of the well No. 912 of Skadovsk district; underground mineral water wells No. 16-221 in Lazurne, Skadovskiy district, Kherson region; bottom sediments of Dzharylhatskiy Bay; underground mineral waters of 4 water points in Horly of the adjacent territory; underground mineral waters 10 water points of Henichiska Hirka, village Shchaslivtseve, village Strilkove and the adjacent territory of Henicheskiy district; brines and bottom sediments of lakes Henicheske, Ziablovske lakes in Henicheskiy district; brine and bottom sediments of Syvash Bay.</p> <ul style="list-style-type: none"> <li>- Promotional campaign to create a positive image of Kherson region as a tourist region</li> </ul>
<p>Expected qualitative outcome of the implementation of projects in accordance with the terms of reference</p>	<p>Obtained a forecast assessment of the quality and safety of the use of certain deposits of natural healing resources of the Kherson region, in particular, evidence-based information on:</p> <ul style="list-style-type: none"> <li>- determination of the current state and volume of reserves of deposits, their quality and safety of application, compliance with current regulations, biological action, medical and biological assessment;</li> <li>- recommendations on the prospects of practical use in recreational activities and medical practice (expediency of industrial packaging, organization of pumping stations with drinking water, manufacture of preformed medical and cosmetic products, use in sanatorium practice, opening of new specialized balneological centres, etc.);</li> <li>- expediency of further research (stage 2 - experimental preclinical and clinical trials and obtaining balneological medical opinions);</li> <li>- grounds for the preparation of applications for declaring certain areas containing valuable natural healing resources as resorts of local or national importance (saving, protection and conservation of resources).</li> </ul> <p>This will help:</p> <ul style="list-style-type: none"> <li>- increasing the level of development of tourist infrastructure;</li> <li>- expanding the range of tourist services;</li> <li>- extending the tourist season;</li> <li>- increasing the domestic and inbound tourism;</li> <li>- improving the quality of life by improving the health of the population;</li> <li>- ensuring high standards and safety of tourism;</li> <li>- creating new permanent jobs for personnel of different qualifications;</li> <li>- increasing budget revenues of all levels from tourist activity.</li> </ul>

Key activities of the terms of reference	<ul style="list-style-type: none"> <li>- The study includes the following stages: <ul style="list-style-type: none"> <li>- drawing up a program for conducting research on certain natural healing resources for each individual territory;</li> <li>- field hydrological research;</li> <li>- field physical and chemical analysis;</li> <li>- complete physico-chemical analysis;</li> <li>- short physical and chemical analysis;</li> <li>- complete microbiological analysis;</li> <li>- determination of bactericidal action;</li> </ul> </li> <li>- Experimental studies on intact laboratory animals to assess the biological activity and safety of natural healing resources in use: <ul style="list-style-type: none"> <li>- physiological;</li> <li>- biochemical;</li> <li>- immunological;</li> <li>- morphological;</li> </ul> </li> <li>- In-house processing of materials and preparation of a report.</li> <li>- Promotional campaign about the project results.</li> </ul>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	1,600.0			1,600.0
State Regional Development Fund				
other sources	1,600.0			1,600.0
local budget	550.0			550.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI "Reform Office of the Kherson Region"			

Number of the terms of reference	4.7.
Name of the terms of reference	Pack house for Kherson watermelons
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	<p>Tasks in the area of Development of Rural Areas</p> <p>3. Promoting the development of various forms of cooperation, farming, ensuring the accessibility of markets for small and medium-sized agricultural producers, infrastructure for storage of agricultural products; introducing new technologies and equipment for processing of agricultural raw materials.</p>

Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	4.1.3. Ensuring the introduction of quality and safety systems for agricultural products, innovative technologies for its production and processing
Goal and tasks of the project	<p>Increase the competitiveness of Kherson watermelon producers by creating conditions for pre-sale preparation for melons and association of producers to enter export markets.</p> <p>Task:</p> <ul style="list-style-type: none"> <li>- Increasing the profitability of melon producers.</li> <li>- Creating a positive image of Kherson region as the main producer of high-quality watermelons in Ukraine.</li> <li>- Improving the product quality through agro-technological consultations, training on compliance with agro-technologies and export standards of melon products.</li> <li>- Facilitating the association of producers to create commodity batches and planned production.</li> <li>- Supporting geographical indication of “Kherson Watermelon” as a brand of Kherson region and forms of protection of producers.</li> <li>-</li> </ul>
Territory that will be affected by the implementation of projects under the terms of reference	Skadovskyi, Holoprystanskyi and Oleshkivskyi districts
Description of the problem to be solved by the terms of reference	<p>Low competitiveness of Kherson watermelons in export markets.</p> <p>Kherson region is the watermelon capital, which produces up to 75% of all melon products in Ukraine, while 3-7% of the total volume is exported. The reason is the non-compliance of product quality with high export requirements: cooling, packaging, calibration, cleanliness, etc. As a result, the country loses foreign markets, and producers lose additional profits. One solution is a pack house for watermelons. It is a complex that can provide services for washing, calibration, packaging, cooling and storage of melon products.</p> <p>Kherson region has the potential for 5 pack houses.</p>
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- One optimal location determined that has an economic justification.</li> <li>- Availability of all permits.</li> <li>- All necessary communications connected to the site.</li> <li>- Equipment purchased with the necessary parameters: capacity of 40 t/day.</li> <li>- An association of 10-15 manufacturers to create commodity batches and planned production.</li> <li>- Profitability of farmers within export batches increased by 30%.</li> <li>- The work of the pack house prolonged due to the processing of other fruit and vegetable crops.</li> </ul>

Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ul style="list-style-type: none"> <li>- A pre-sales training centre at the pack house established and operating.</li> <li>- The volume of products that meet export requirements and network quality increased.</li> <li>- The profitability of farms producing melons increased by entering more marginal markets.</li> <li>- A location organized that unites small producers.</li> <li>- Conditions created for the production planning in the market (deprivation of the "casino" effect).</li> <li>- Promotional campaign to spread the experience to other locations.</li> <li>- A positive image of the geographical indication "Kherson watermelon" supported.</li> </ul>			
Key activities of the terms of reference	<ul style="list-style-type: none"> <li>- Forming an initiative group of producers.</li> <li>- Analysing the melon market: in the domestic and major export markets.</li> <li>- Analysing the location (production volume, roads, local support, communications, etc.). Determining the optimal, economically viable location of the pack house.</li> <li>- Approving the location and form of ownership.</li> <li>- Project documentation. Agreeing on permits</li> <li>- Monitoring and tender for equipment with the required technical characteristics.</li> <li>- Constructing a site for a pack house.</li> <li>- Summarizing all communications.</li> <li>- Installing and running the equipment.</li> <li>- Organizing a series of training events for manufacturers.</li> <li>- Promotional campaign about the project, its significance and results.</li> </ul>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	5,450.0	8,200.0		13,650.0
State Regional Development Fund	4,500.0	5,500.0		10,000.0
other sources	950.0	2,700.0		3,650.0
local budget	300.0	300.0	300.0	900.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)	100.0	1,300.0	200.0	1,600.0
Other information with respect to the terms of reference (if needed)	Project Coordinator - Oksana Honcharuk, SI "Reform Office of the Kherson Region"			

### Area 5: Social cohesion and community resilience.

Number of the terms of reference	5.1.
Name of the terms of reference	Socio-psychological centre for supporting vulnerable groups of the population of Velykokopanivska UTC: happiness room, online room and health gazebo
Number and name of the task from the State Regional Development Strategy, to which the terms of reference correspond	Strategic objective I. "Formation of a cohesive state in social, humanitarian, economic, environmental, security and spatial dimensions". Operational objective 1 "Stimulation of economic development centres" (agglomerations, cities) Tasks in the area of Social Infrastructure Development
Number and name of the task from the relevant regional development strategy, to which the terms of reference correspond	Strategic objective: Demographic and spatial development Operational objective: Human capital development to ensure productive employment
Goal and tasks of the project	Reduce the negative consequences of the impact of the coronavirus pandemic on the territory of Velykokopanivska UTC by creating a centre for providing permanent social and psychological assistance to vulnerable groups on the basis of the newly established social services centre
Territory that will be affected by the implementation of projects under the terms of reference	Velykokopanivska UTC
Description of the problem to be solved by the terms of reference	COVID-19 has negative impact on people all over Ukraine, including in Velykokopanivska UTC. Self-isolation, limited "live" communication, unstable earnings, deteriorating economic situation and increased domestic work have significantly worsened the socialization and psychological state of vulnerable groups in our community, including the elderly, people with disabilities and women. This issue is currently open and needs to be addressed. During the quarantine period, the Social Department of Velykokopanivka Village Council, with the support of local residents and entrepreneurs, provided vulnerable groups with hygienic and food kits, and together with the local NGO "ACTIVE WOMAN" implemented a project to create a support and assistance centre, which includes two social rooms for the collection and transfer of used items to residents of the community.
Expected quantitative outcome of the implementation of projects in accordance with the terms of reference	1. Created a room of psychological relief - the Room of Happiness 2. Created a room for social adaptation - Online Room 3. Created an eco-space - the Happiness Gazebo 4. The number of victims of the effects caused by COVID-19 reduced by 10%.

Expected qualitative outcome of the implementation of projects in accordance with the terms of reference	<ol style="list-style-type: none"> <li>1. The work of Velykokopanivka village council with vulnerable segments of the population in the framework of overcoming the consequences caused by COVID-19 systematized</li> <li>2. Conditions created for vulnerable groups of the population while receiving social and psychological assistance</li> <li>3. The level of knowledge about the use of online resources of the elderly increased</li> <li>4. The level of communication between the authorities and residents of the community and families in difficult life circumstances increased.</li> </ol>			
Key activities of the terms of reference	<ol style="list-style-type: none"> <li>1. Purchasing and installing furniture and equipment</li> <li>2. Purchasing and installing gazebos</li> <li>3. Planting greenery near the installed gazebos</li> <li>4. Appointing persons responsible for the work of the centre</li> <li>5. Developing and approving a plan and schedule of activities</li> <li>6. Forming computer literacy groups</li> <li>7. Informing the population through online resources and during live communication</li> <li>8. Opening a centre</li> </ol>			
Amount of funding under the terms of reference, thousand Hryvnias:	1 <sup>st</sup> year	2 <sup>nd</sup> year	3 <sup>rd</sup> year	Total
state budget:	210.0			210.0
State Regional Development Fund				
other sources	210.0			210.0
local budget	90.0			90.0
other sources (public-private partnership, business, international donors, other sources not prohibited by laws)				
Other information with respect to the terms of reference (if needed)	Project Coordinator - Anna Leonidivna Dovzhenko, expert in the development of territories and investments of Velykokopanivska UTC			